

Strategic Plan Update

May 2026



TRURO



- The Town's Strategic Plan for 2025-2028 outlines the community's vision, mission and values, while establishing clear pillars, strategic outcomes, and actions that guide the Town over this three-year period.
- The Strategic Plan provides overall direction to guide decisions, projects, and initiatives.
- Strategic Plan was approved by Council, May 2025.



A thriving economy characterized by robust innovation, diversified industries, and equitable wealth distribution, where individuals and businesses are empowered to grow, and communities benefit from sustainable, long-term prosperity.

Strategic Outcome Economic Growth

Truro will drive sustainable economic growth by supporting local businesses, highlighting the community's unique strengths, and fostering a collaborative environment. Through strategic partnerships and regional cooperation, we will create a resilient economy that benefits all residents and businesses.

Strategic Action

	TIMELINE				May 2026 Update
	2025	2026	2027	2028	
In collaboration with the Downtown Truro Partnership, develop an updated Downtown Master Plan		X	X		Not included in 2026-27 Budget.
Work with regional partners to develop regional transportation plans which include both public and active transportation	X	X			Final Regional Public Transportation Feasibility Study delivered in April 2026. Council to determine next steps.
Reestablish the Regional Transportation Committee to discuss all aspects of regional road network, process, and municipal investment in roads	X				Currently re-establishing connection with the local provincial Public Works office and Area Manager from the Province's bridge repair project of the Walker Street / Main Street bridge.
Develop strategies and plans around intensification to encourage more residents to live in the Downtown Core		X	X		Continue to promote the development potential of downtown sites to known developers by highlighting the streamlined approval processes in the Town's 2024 Community Plan, including the site plan approval and as-of-right options for new multi-unit development.
Update the Victoria Square Revitalization Plan	X	X			A Conceptual Plan for the revitalization/redevelopment of Victoria Square was prepared a few years ago. The next step will require public consultation/engagement, similar to the design process used for Herb Peppard Park and the Civic Square. This will require a budget to be set aside in a future budget year and will include the cost of preparing design drawings and a tender package.
Develop an Infrastructure and Servicing Plan for the undeveloped lands south of William Barnhill Drive		X			Preliminary infrastructure design is complete, and an opinion on construction costs has been formulated. Initial discussions with the Province have taken place regarding available funding.
Support the Downtown Truro Partnership in its efforts to encourage local shopping and support downtown businesses	X	X	X	X	Ongoing initiative. DTP presented the Inglis Place Closure Plan. The town supported DTP with the closure of the Inglis Place event in the Summer of 2025 and 2026. Staff assist with DTP events.

Strategic Outcome Talent Attraction & Retention

Truro will attract and retain top talent by partnering with post-secondary institutions, ensuring a sufficient housing supply, and fostering a welcoming, inclusive community. Together, we will build an environment where skilled individuals can live, work, and thrive.

Strategic Action

	TIMELINE				May 2026 Update
	2025	2026	2027	2028	
Review the Town's role in ensuring a range of housing options are available in Truro		X			No progress, limited staff resources.
In collaboration with the Truro and Colchester Partnership for Economic Prosperity, develop workforce recruitment strategies			X		Meetings took place with the Town and TCPEP regarding regional initiatives numerous times throughout this period. The Town supported the TCPEP application for funding to advance these initiatives.
Promote Truro as a great place to live and work	X	X	X	X	Ongoing Initiative. Completed through collaborations with TCPEP, County of Colchester, DTP. This is also an initiative through the Town's own corporate communications (highlighting Town initiatives that make Truro a great place to live and work).
Work with regional partners to improve the student experience in Truro to help retain students from Dalhousie and NSCC			X	X	
Enhance the physical connection between Dalhousie University and Downtown Truro				X	
In collaboration with community partners, develop immigration retention strategies			X	X	

Strategic Outcome Strengthening Unique Advantages

Truro will strengthen its unique advantages by promoting the vibrant Truro Farmers Market, expanding tourism assets like Victoria Park, trails, and Civic Square, and supporting tourism businesses. Leveraging our central geographic location, we will position Truro as a regional hub for visitors and residents alike.

Strategic Action

	TIMELINE				May 2026 Update
	2025	2026	2027	2028	
Work collaboratively with regional partners to implement the recommendations from the Regional Strategic Tourism Plan to guide the use of regional Marketing Levy funds	X	X			CNSTDS established. Councillor Pryor and staff member support the Society through Board of Director roles.
Develop a policy and procedure for Town Council to consider funding requests for tourism events, outside of support from Marketing Levy funds	X				Municipal Grant Policy updated in January 2026 and does not overlap with funding provided through CNSTDS. Staff helped develop the event funding application and policy through CNSTDS. There is now a clear delineation between the two policies.

A governance framework that is transparent, accountable, and inclusive to promote effective decision-making, encourage civic participation, and safeguard the rule of law to ensure that the interests of all stakeholders are represented and protected.

Strategic Outcome Community Engagement

The Town of Truro will actively foster an inclusive and collaborative community where all voices are heard, valued, and empowered to shape the future. Through innovative engagement strategies and accessible opportunities, Truro will build lasting connections and ensure meaningful participation in decision-making processes.

Strategic Action

	TIMELINE				May 2026 Update
	2025	2026	2027	2028	
Review the function, terms of reference, and abilities of Town Committees	X	X			Ongoing. Staff are updating TOR and adding Council Committees to website.
Ensure engagement tools are interactive and easily accessible	X	X	X	X	Ongoing.
Expand on youth and student engagement strategies	X	X	X	X	Ongoing. Further discussion required with Council.
Explore options for citizens to provide legacy funding to the Town		X			Current opportunities include sponsorships for board and fence signage, as well as research into how other communities recognize and acknowledge community donations.
Ensure engagement considers a variety of tools and perspectives.	X	X	X	X	Ongoing. Active focus of all Departments.

Strategic Outcome Trust & Transparency

The Town of Truro will prioritize open communication, accountability, and honesty in all governance practices to foster trust within the community. By ensuring transparent decision-making and consistent sharing of information, Truro will strengthen its commitment to integrity and build lasting confidence in its leadership.

Strategic Action

	TIMELINE				May 2026 Update
	2025	2026	2027	2028	
Ensure public communications are transparent, consistent, and continue to evolve and be responsive to the needs of citizens	X	X	X	X	Ongoing initiatives completed.
Share information widely before, during and after a project	X	X	X	X	All Departments have enhanced Council Reports. Project Charters are now required for major projects to help enhance information sharing internally and externally.
Ensure the public are informed and understand the reasoning behind Council decisions	X	X	X	X	Ongoing. Town uses social media, press releases, website, etc and will continue to review best practices. The mayor's message also adds context.
Review processes for community feedback to ensure concerns and diverse perspectives are heard	X	X	X	X	Ongoing.
Leverage digital platforms like websites and social media to share information widely and engage with the community	X	X	X	X	Ongoing initiatives completed.
Actively engage with community leaders and diverse groups to foster understanding and trust	X	X	X	X	CAO and Senior Staff are active on numerous committees and hold one-on-one meetings with the community. Conducting briefings with Community groups to outline initiatives and projects.

Strategic Outcome Operational Efficiencies

The Town of Truro will streamline operations through innovative leadership, embracing data-driven solutions and continuous improvement to enhance service delivery. By fostering a culture of efficiency and collaboration, Truro will optimize resources, reduce waste, and ensure effective governance that meets the evolving needs of the community.

Strategic Action

Foster cross-departmental collaboration to demonstrate the effectiveness of teams that serve the community

Conduct an assessment of staff to identify skills and operational gaps. Align training where appropriate

Ensure the Town is collaborating and partnering where operational efficiencies can be developed

Review service exchange agreements with other municipalities

Review and update policies that have the potential to enhance operational effectiveness

Ensure the Town's Water Utility is sustainable by updating the Water Rate Study

Explore shared services with other municipalities where appropriate

TIMELINE				May 2026 Update
2025	2026	2027	2028	
X	X	X	X	Introduction of Project Charters will ensure all stakeholders understand the project and their accountabilities.
	X	X	X	Performance reviews mandated for all non-union employees. Training identified through this process. Performance moving forward is tied to alignment with the Strategic Plan.
	X	X	X	Increased disclosure at Sr Staff meetings. New Hire Forms were created to justify hiring needs for each Department. Contracting and outsourcing where feasible.
	X	X	X	No progress to date.
	X	X	X	Ongoing. Staff are updating Bylaws and Policies with July 2026 goal for completion.
X	X			Analysis of bulk water usage from 2022 to 2024 is complete. Draft Work Breakdown Structure (WBS) of water rate study is being reviewed by staff to finalize and commence the project.
	X	X	X	Ongoing. Working with the Municipality of East Hants to bring them under Colchester REMO.

Strategic Outcome Regional Partnerships & Collaborations

The Town of Truro will strengthen regional partnerships by fostering collaborative relationships with local governments, stakeholders, and provincial and federal partners. By working together, Truro will drive shared solutions, amplify regional growth, and enhance community well-being across all levels of government.

Strategic Action

Enhance working relationships between other regional partners, municipalities and other levels of government

Request joint strategic planning sessions to align plans and initiatives with other local government partners

Work collaboratively with the County of Colchester to finalize the Waste Water Treatment Plant Agreement

TIMELINE				May 2026 Update
2025	2026	2027	2028	
X	X	X	X	Ongoing. Establishing an MOU for policing operations with Amherst, Stellarton, and Westville. East Hants included in REMO.
	X	X		
X				Ongoing.

Strategic Outcome Prioritized Municipal Spending

The Town of Truro will prioritize municipal spending by focusing on the essential needs of residents, ensuring that resources are allocated to improve quality of life and community infrastructure. By balancing fiscal responsibility with strategic investments, Truro will meet the immediate and long-term needs of its residents while remaining responsive to evolving priorities.

Strategic Action

Assess service levels and programs to ensure they align with the needs and desires of residents, while balancing fiscal responsibility to avoid overburdening taxpayers

Ensure the asset management plan and long-term financial plan are aligned and adaptable to Truro's future needs, with current planning effectively supporting long-term goals

Develop a long term Capital Plan

TIMELINE				May 2026 Update
2025	2026	2027	2028	
X	X			Public Works is planning an internal review of their services. Current budget allows for a service level review of PRC to effectively understand and communicate the cost of each service.
	X	X		Draft 5-year capital plan, but not yet cross-referenced against any asset management plans.
X	X			First draft of 5-year capital plan was presented as part of the 26-27 budget. This will continue to be refined as the year progresses, with increasing confidence.

A balanced and healthy environment where natural resources are responsibly managed, ecosystems are preserved, and climate resilience is prioritized, fostering a community where both human and ecological well-being are safeguarded for generations to come.

Strategic Outcome Reduction & Mitigation

The Town of Truro will lead in sustainability by implementing initiatives to reduce greenhouse gas emissions, promote renewable energy, and enhance green spaces. Through proactive policies and climate-conscious planning, Truro will protect the environment for future generations.

Strategic Action

Investigate collaboration on a PACE program with the County of Colchester

Develop an implementation plan based on the recommended actions outlined in the Community Energy and Emissions Plan (CEEP)

Continue partnerships with the Clean Foundation and Quest Canada, and seek other partnership opportunities that further implementation of the CEEP

Revisit the Honeywell Retrofit and Renewal Program and determine next steps

Continue to investigate a deep energy retrofit of Market Hall (Truro Farmer's Market building) with ReCover Initiative

Explore the feasibility of public transit with regional partners

Investigate the requirements to implement the Active Transportation Plan

Build decarbonization into capital planning (fleet replacement, building upgrades, etc)

Continue to investigate a community solar garden with the County of Cumberland

Identify gaps in electric vehicle charging infrastructure in Truro

	TIMELINE				May 2026 Update
	2025	2026	2027	2028	
Investigate collaboration on a PACE program with the County of Colchester			X	X	
Develop an implementation plan based on the recommended actions outlined in the Community Energy and Emissions Plan (CEEP)	X	X			Completed in partnership with Clean Foundation. Current initiatives underway include the Fleet Conversion Study, Climate Adaptation Plan, Community Solar partnerships, Downtown District Energy, and Retrofit Study at TFM.
Continue partnerships with the Clean Foundation and Quest Canada, and seek other partnership opportunities that further implementation of the CEEP	X	X	X		Ongoing initiatives involve continued partnerships. New partnerships with ReCover Initiative, Net Zero Atlantic, Rochelle Owen Consulting, S2E/Asante Community Solar Garden.
Revisit the Honeywell Retrofit and Renewal Program and determine next steps	X	X			Work continues with Honeywell on a report to collect the final Green Municipal Fund.
Continue to investigate a deep energy retrofit of Market Hall (Truro Farmer's Market building) with ReCover Initiative	X				Draft Retrofit Study near completion (expected May 2026)
Explore the feasibility of public transit with regional partners	X	X			Final Regional Public Transportation Feasibility Study delivered in April 2026. Council to determine next steps.
Investigate the requirements to implement the Active Transportation Plan		X			Budgeted Phase 1 implementation within draft 5-year Capital Plan.
Build decarbonization into capital planning (fleet replacement, building upgrades, etc)		X	X		For 2026-27, purchases include an electric Zamboni replacement. Waiting on the final Fleet Electrification Study to determine how this will be built into future capital planning models.
Continue to investigate a community solar garden with the County of Cumberland	X	X			Council voted in Sept 2025 to pause program application. Community Solar partnerships continue to be explored (ie. Asante Community Solar Garden partnership approved October 2025).
Identify gaps in electric vehicle charging infrastructure in Truro		X	X		Included as part of Fleet Electrification Study. Considered applying to Probe Funding in March 2026, however limited capital funding available from Town of Truro.

Strategic Outcome Adaptation & Resilience

The Town of Truro will adapt to the impacts of climate change by implementing strategies that enhance resilience to extreme weather events, rising sea levels, and shifting ecosystems. Through thoughtful planning, infrastructure upgrades, and community engagement, Truro will safeguard its environment, ensuring long-term sustainability and a livable future for all residents.

Strategic Action

Implement strong stormwater management practices in collaboration with the County of Colchester

Develop a Climate Adaptation and Resilience Plan

Build an operational emergency response plan to address wildfire risk in Victoria Park

Continue to ensure collaboration through the Joint Flood Advisory Committee

Investigate the possibility of neighbourhood plans and citizen programs that are responsive to climate adaptation

Ensure we are prepared and know the risks of invasive species (Hemlock Woolly Adelgid, etc)

	TIMELINE				May 2026 Update
	2025	2026	2027	2028	
Implement strong stormwater management practices in collaboration with the County of Colchester		X	X		Municipal Service Standard Specifications redevelopment in progress.
Develop a Climate Adaptation and Resilience Plan	X	X			Project currently underway. Public Engagement completed through February - April 2026. Final plan expected by Sept 2026.
Build an operational emergency response plan to address wildfire risk in Victoria Park		X	X		To be included in the development of the Community Wildfire Protection Plan (CWPP), currently underway.
Continue to ensure collaboration through the Joint Flood Advisory Committee	X	X	X	X	Joint Flood Advisory Committee meetings continue to be attended by Town staff and Council member.
Investigate the possibility of neighbourhood plans and citizen programs that are responsive to climate adaptation		X	X		Working with Clean Foundation to raise awareness of adaptation among citizens. Also will include FireSmart as part of the development of the CWPP.
Ensure we are prepared and know the risks of invasive species (Hemlock Woolly Adelgid, etc)	X	X	X	X	The second season of HWA tree treatment is underway.

Strategic Outcome Civic Engagement & Education

The Town of Truro will engage and educate citizens on environmental sustainability through accessible programs, resources, and community initiatives. By fostering a culture of environmental stewardship, Truro will empower residents to take action and contribute to a healthier, more sustainable future.

Strategic Action

Enhance promotion of the Tree Planting Program. Ensure promotion includes the benefits of the program in addressing climate concerns

Educate on the Town's response to climate adaptation measures (such as HWA, wildfires in Victoria Park, etc)

Promote opportunities for citizens to take action against climate change on their own properties (solar panels, retrofits, etc)

Educate developers on the sustainability requirements included in the new 2020 National Building Code

Promote opportunities for citizens to reduce consumption

Educate citizens on the initiatives of the Urban Tree Committee and Coordinator

	TIMELINE				May 2026 Update
	2025	2026	2027	2028	
Enhance promotion of the Tree Planting Program. Ensure promotion includes the benefits of the program in addressing climate concerns	X	X	X	X	Eighty trees have been selected for the 2026 Tree Planting Program.
Educate on the Town's response to climate adaptation measures (such as HWA, wildfires in Victoria Park, etc)	X	X	X	X	Working with Clean Foundation to raise awareness of adaptation among citizens. Also will include FireSmart as part of the development of the CWPP.
Promote opportunities for citizens to take action against climate change on their own properties (solar panels, retrofits, etc)		X	X	X	Exploring potential through Clean Foundation, Next Ride and Quest Canada. Also, exploring promotion of FireSmart for individuals during Fire Prevention Week.
Educate developers on the sustainability requirements included in the new 2020 National Building Code		X	X		Ongoing. Training session for contractors and developers. Social Media and Website promotion. Group email to 172 contractors and developers.
Promote opportunities for citizens to reduce consumption		X	X	X	No progress to date.
Educate citizens on the initiatives of the Urban Tree Committee and Coordinator	X	X	X	X	A Tree Protection Policy has been developed.

Strategic Outcome Sustainable Development

The Town of Truro will work to ensure that developments and infrastructure are designed with sustainable practices that reduce environmental impact and adapt to climate change. By integrating green building standards and innovative solutions, Truro will create resilient, eco-friendly spaces that protect the environment for future generations.

Strategic Action

Ensure that development on the flood plain is responsible and responsive to changing climate. Work with regional partners to develop consistent regulations

Investigate the possibility of adopting sustainable development guidelines for private developers

Consider implementing sustainable standards in the Town's Purchasing and Procurement Policies

Enhance the requirements for stormwater management plans from private developers

TIMELINE				May 2026 Update
2025	2026	2027	2028	
	X	X		Ongoing participation in the Joint Flood Advisory Committee. Continue to enforce the Town's flood plain regulations and require that new development meet these regulations.
		X		No progress to date.
X	X	X	X	Procurement Policy update currently underway.
	X			Municipal Service Standard Specifications redevelopment in progress.

A community where every individual has access to quality social opportunities and infrastructure, ensuring that people live in safe, nurturing communities that promote physical, emotional, and social health for all.

Strategic Outcome Safety & Resiliency

The Town of Truro will prioritize community wellness and safety by providing proactive, responsive services and infrastructure that support the well-being of all residents. Through collaborative efforts, Truro will create a resilient community where citizens feel secure, valued, and empowered to thrive.

Strategic Action

	TIMELINE				May 2026 Update
	2025	2026	2027	2028	
Review and update police and fire services based on community needs	X	X	X	X	A deputy fire chief was approved as part of the 26-27 budget.
Review the annual performance of the Truro Fire Service and Truro Police Service through the Police Board and Fire Chief	X	X	X	X	Ongoing annually for TPS and shared with the community in the TPS annual report.
Maintain commitment to REMO/REMAC with regional partners	X	X	X	X	Working with the NS Dept of Emergency Management on an enhanced regional model in conjunction with the County of Colchester. Council approved the inclusion of the Municipality of East Hants to help strengthen REMO.
Execute actions from the flood management review in the Land Use Bylaw		X	X	X	
Continue to review the Deer Management Strategy and Controlled Managed Hunt to increase efficiencies	X	X	X		Fall 2025 Hunt was most successful to date, with the addition of a new urban site and two contract Deer Coordinators for the Town. Developed an offer of contracted services to the County of Colchester, but limited interest. Staff continue to work closely with DNR on departmental and model changes, as well as with other program partners.
Include the impact of proposed development in long term financial forecasting	X	X	X		This will form part of long-term forecasting going forward. The 26-27 budget revenue was analyzed to report the year-over-year contribution of development properties. Longer-term forecasting is required to anticipate this contribution. A new Financial Analyst was approved in the budget to help with this work.
Ensure Council has a cohesive voice in the Town's response to Housing and Homelessness		X	X		Ongoing.
Review two-tiered models for recreational services in Truro	X	X			Completing the service level assessment will provide the data needed to have a full conversation with other municipalities and government levels, as well as with the public, about the services currently being offered and how they are funded.

Strategic Outcome Integrated Mobility

The Town of Truro will create an integrated mobility system that offers safe, sustainable, and accessible travel options for all residents. By enhancing transportation infrastructure and promoting multi-modal solutions, Truro will ensure convenient movement throughout the Town, supporting both community wellness and connectivity.

Strategic Action

Develop a Public Transit Feasibility Study and review and consider options that result from that study with the County of Colchester

Review and consider the options outlined in the Active Transportation Implementation Plan

Assess and update the Town's traffic studies in light of proposed future developments

Evaluate and update road and sidewalk maintenance standards

TIMELINE					May 2026 Update
2025	2026	2027	2028		
X	X				Final Regional Public Transportation Feasibility Study delivered in April 2026. Council to determine next steps.
	X				Budgeted Phase 1 implementation within the draft 5-year Capital Plan.
	X	X			Traffic study completed for the McClure's / James St. / Lower Truro Rd. indicating upgrades needed to improve the intersection.
	X				Asset Management planning for sidewalks will commence in the summer/fall of 2026. Street Network condition assessments and priority rankings will be updated in the summer / fall of 2026.

Strategic Outcome Involved & Connected Community

The Town of Truro will foster an involved and connected community by offering a diverse range of accessible leisure, learning, and recreational opportunities for residents and visitors. Through inclusive programs and spaces, Truro will create a vibrant environment where everyone feels engaged, supported, and connected to one another.

Strategic Action

Improve public access to Council meetings and increase opportunities for community engagement

Revise and implement a new Communications Plan that aligns with evolving media platforms and addresses the changing wants and needs of citizens

Continue to promote recreational and cultural opportunities that foster community engagement and enrich residents' lives

Continue support for the Senior Safety Program to enhance a more connected and engaged senior population in Truro

Complete the revitalization and recognition project at the new No. 2 Construction Battalion Athletic Facility

Celebrate the efforts of the volunteers and sponsors for the TAAC Revitalization Project - both the baseball field and track and field facility

Update the Recreation Open Space Plan

Complete the Railyard Master Plan Phase 1 and 2 recommendations

TIMELINE					May 2026 Update
2025	2026	2027	2028		
X	X	X	X		Council meetings are advertised in advance through multiple channels. Available for viewing online (Council, COW, PAC). Multiple public engagement sessions hosted November 2025 - April 2026 (Community Wellness, Environment, etc). Council meetings are advertised in advance through multiple channels. Available for viewing online (Council, COW, PAC). Multiple public engagement sessions hosted November 2025 - April 2026 (Community Wellness, Environment, etc).
	X				No progress yet.
X	X	X	X		Ongoing.
X	X	X	X		Ongoing.
X					Final sponsorship to be completed. Concrete walkways, storage shed and accessibility ramp to be completed in 2026-27. Hosting multiple events this year, and Grand Opening plans are underway.
X					Donor and sponsorship signage is being installed in May/June 2026. Grand Opening Plans are underway.
X					Tender documents have been issued.
X					Final work on the pump track to be completed in May.

Strategic Outcome Inclusive & Welcoming Community

The Town of Truro is committed to creating an inclusive and welcoming community where all residents and visitors feel valued and respected. By embracing diversity, promoting equality, and driving meaningful change, Truro will foster a sense of belonging and connection for everyone.

Strategic Action

Execute action items and recommendations outlined in the Equity and Anti-Racism Plan

Maintain commitment to the African Nova Scotia Community Strategy Committee to support ongoing efforts for equity, inclusion, and community empowerment

Review the mandate of the Equity Diversity Committee to ensure it aligns with the evolving needs of the Town and its residents

Support and promote inclusive events like Pride, Embrace, Diwali, Pow Wow, and other cultural celebrations

Strengthen partnerships with educational institutions to ensure the Town is effectively meeting students' needs

Strengthen relationships with Millbrook First Nation to ensure the Town is advancing truth and reconciliation

Explore ways the Town can support community sport and recreation associations as volunteer numbers decline

Review and revise the Municipal Grant Policy to better align with Council's objectives

TIMELINE				May 2026 Update
2025	2026	2027	2028	
X	X	X	X	EDIA Coordinator working to actively implement recommendations outlined in the Plan. Initiatives include internal EDIA Training, Come Sit With Us Event, community collaborations (Truro Pride, etc). Working with HR to develop organizational changes related to EDIA.
X	X	X	X	Continue to meet monthly. 2026 projects include support for African Heritage Month (first Black Excellence Gala), Community Gardens at Stan Chook Maxwell Park, Marsh Community Park, and Community Grant Funding Policy/Process.
	X			Ongoing. Discussed internally in March/April 2026. A meeting is being established with the Committee in May/June 2026 to discuss the TOR and the committee mandate.
X	X	X	X	Ongoing.
X	X	X	X	Ongoing. Participated in Dalhousie's Strategic Engagement Sessions. Dal and NSCC currently sit on the Public Transit Feasibility Study Advisory Group to ensure student voices are represented.
X	X	X	X	Ongoing. Currently reviewing agreements and support commitments to see how they can be strengthened.
X	X	X	X	Ongoing.
X				This was completed in January 2026.

Strategic Outcome Affordable Community

The Town of Truro is dedicated to creating an affordable community by providing a range of quality services, amenities, and housing options that meet the diverse needs of all residents. Through thoughtful planning and investment, Truro will ensure that every individual and family has access to the resources that enhance their quality of life.

Strategic Action

Support affordable housing through advocacy for programs from other levels of government

Develop regulations and policies that strengthen the Municipal Planning Strategy's emphasis on affordable housing. Ensure this is reflective of the affordable housing framework and housing needs assessments completed

Enhance food security and local food systems by supporting programs and services like the Truro Farmers' Market, Colchester Food Bank, community gardens, and youth breakfast programs

Support local agencies addressing housing and homelessness, and actively advocate on their behalf

Support programs that enhance access to affordable recreation and cultural activities

Ensure that any public transit model is developed with a focus on affordability and accessibility for all residents

Advocate to the Province of Nova Scotia to include affordable housing development on the former hospital site on Willow Street

	TIMELINE				May 2026 Update
	2025	2026	2027	2028	
Support affordable housing through advocacy for programs from other levels of government	X	X			Advocacy to PNS for the former hospital site. Ensuring projects are ready to take advantage of Provincial/Federal unding for affordable housing. Staff have been actively engaged with the PNS on potential CHIP Funding.
Develop regulations and policies that strengthen the Municipal Planning Strategy's emphasis on affordable housing. Ensure this is reflective of the affordable housing framework and housing needs assessments completed	X	X			A draft affordable housing framework has been created and presented to the Town Council. An initial meeting with County Staff (CAOs and Planning Directors) took place in November 2024. Determining if there is opportunities available through PNS.
Enhance food security and local food systems by supporting programs and services like the Truro Farmers' Market, Colchester Food Bank, community gardens, and youth breakfast programs	X	X	X	X	Colchester Food Bank will have access to a Community Garden Box at King Street in 2026. Staff are also working with ANSCSC to establish a project related to the funding received for the Community Garden at Stan Chook Maxwell Park.
Support local agencies addressing housing and homelessness, and actively advocate on their behalf	X	X			With the Mayor and Council, meetings with housing not-for-profits are taking place regularly to assist local agencies and collaborate on strategies. Planning and Development actively engaged with United Way regarding this item.
Support programs that enhance access to affordable recreation and cultural activities	X	X	X	X	Ongoing.
Ensure that any public transit model is developed with a focus on affordability and accessibility for all residents		X	X		Included in the Regional Public Transit Feasibility Study.
Advocate to the Province of Nova Scotia to include affordable housing development on the former hospital site on Willow Street	X	X	X		Property Notice posted in April 2026 for the former Hospital Site seeking development proposals for affordable housing.