

# Town of Truro



## Annual Report

Year Ending March 31, 2013



# **Town of Truro Annual Report April 1, 2012 to March 31, 2013**

## **Mayor's Office**

Members of Truro Town Council and Citizens of Truro!

It is time again to present the Annual Report of Business for the Town of Truro and Council along with the update on the state of the Town for the year ending March 31, 2013! I begin this year's report on a sad note with the loss of former Mayor of Truro Doug Carter on April 6, 2013 at age 79! Mayor Carter served the Town starting in the 1960's, became Deputy Mayor in 1969, elected Mayor in 1979 through to 1987. As well, Mayor Carter served as President of the Union of Nova Scotia Municipalities and board member of the Federation of Canadian Municipalities! He was a great mentor and friend, on behalf of Members of Council and Citizens our thanks to Doug Carter for his years of service to Truro!

Last October the Town held its 2012 Municipal Election with Mayor Mills returned for another term of Office, with returning veterans of Council alphabetically, Brian Kinsman Ward 2, Greg MacArthur Ward 3, and Raymond Tynes Ward 1. New Council Members are Tom Chisholm Ward 2, Cheryl Fritz Ward 1, and Danny Joseph Ward 3! Last year's Election was the first Election to be held electronically in Truro's history! Nearly 47 percent of the 8,900 eligible voters cast a ballot compared to 19 percent four years ago. Results were known 10 minutes after the polls closed at 7pm.

In September of 2012 the Town of Truro and neighbours in Bible Hill and Colchester were hit yet again with severe and catastrophic flooding, followed the next weekend with another heavy round of rain causing major flooding and concerns for area residents! As a result the Province of Nova Scotia provided leadership under Premier Darrel Dexter, MLA Lenore Zann and quickly committed to finding a once and for all strategy to deal with flooding issues on a regional basis! What followed the Premier's visit to Truro was Town Council's consultation with all affected residents of flooding in a number of public meetings! Flooding not only took place in the usual flood prone areas but in areas such as Harris and Crowell Drive, MacLean Street and more! These incredible weather events are becoming more frequent and severe! The Town and County formed a regional flood committee to look at the bigger picture and together look at ways to mitigate the problems! The Province announced up to a million dollars for flood remediation in early April for the Colchester region, along with another 2 million for dyke work throughout the province. With Council's commitment of 250,000 of Town budget and Colchester's significant budget, along with the Province, I believe our region will work towards a solid plan to help storm water runoff move on to the floodplain more efficiently! This project at one meeting had every Deputy Minister of the Province sit with us to come up with a strategy that will be the model for the rest of the Province of Nova Scotia! Councils of Truro and Colchester should be commended along with Public Works and Planning Staffs for their incredible effort in this project!

Last year saw the official opening of the new Truro Farmers Market at the site of the old Fire Hall, to rave reviews. This project was a hit right from the opening bell! Crowds have more than doubled for the year, as well the season runs from May to December. This project also contributes to helping local farmers and artisans market their products! The Tourism Committee has purchased billboard space in Halifax this Summer to further promote the Market as well as advertising in the Yankee Magazine in New England, the premiere magazine for travel, tourist attractions, food recipes and fall foliage ... our close relationship with family and friends in Boston and greater New England make it a natural for invitations to visit Truro Nova Scotia!

Request for proposals for a New Library have been issued, with expected call for tenders to take place in September of this year! The County of Colchester has stepped to the plate with 2.24 million dollars towards an 18-25,000 sq. ft. facility! Council also bought the old Sky Office building at the end of 2012 so as to square up the lot left behind by the former Truro Junior High School, Council has two RFP's to consider for the property! Downtown revitalization continues on Prince Street this year, as well as many capital projects. Victoria Park will see the addition of 2 new tennis courts which will encourage up and coming tennis players age 10 and under to discover a new opportunity to play and develop! As well, the construction of the Cougar Dome has begun adjacent to the Colchester Legion Stadium! This facility will serve as a training facility for Tennis players to move to the next level, it will be the only facility like it east of Montreal, and has the support of Tennis Canada, the Province of Nova Scotia, and the Government of Canada! The possibilities for this project to provide year round training for excellence is immense! Thanks to the Bagnell Family and Scotty Annand at CEC for working so hard to make this work ... opening is expected in October!

The New Colchester Regional Health Centre is now open and is the most modern Health Centre in Atlantic Canada. Next door is the Rath Eastlink Rec Centre with the Credit Union Arena, which opened March 3, 2012 with Truro Bearcats winning over the Halifax Ship Builders! Quite a night! The Bearcats went on in May to win the Fred Page Cup in overtime in Truro against the Western Capitals of Summerside! The Bearcats went on to play in the RBC Cup in Summerside! Residents overall are pleased with the new Centre and opportunities for Conferences and Shows has increased dramatically!

Your Mayor has served on the local Municipal Alcohol Project and released a report in October 2012 titled "Shine a Light on What Alcohol Use in Truro looks like!" This project started with three Mayors in Nova Scotia, Mayor Carl Chisholm, Antigonish, Mayor Robert Stead, Wolfville and Mayor Carrol Publicover, Bridgewater. These gentlemen presented the findings of their report to the Union of Nova Scotia Municipalities in November of 2011, I sat in on the session and listened to the report presented by the Chief Medical Officer of Nova Scotia, Dr. Robert Strang ... the findings show a profound effect on increased costs in policing, health care, social services and society in general due to alcohol abuse. It's estimated binge drinking in North America amounts to a 250 Billion dollar expense! It is something that needs to be talked about ... case in point, 3 young adults 26 and under have died in Nova Scotia in the past 18 months due to alcohol abuse. More municipal units are joining in for the discussion. You can access the report at [www.truro.ca](http://www.truro.ca)

In closing, I believe Truro is in position to capitalize on some great opportunities in the future, we must expand our Industrial Park, take advantage of funding opportunities such as the EcoConnexions program from Canadian National Railways, which awarded Truro \$9,500 to beautify Town properties next to the railway lines! I also would be remiss if I did not mention a new housing project on the former Alice Street School property is in the works, in co-operation with the Province of Nova Scotia! Deputy Mayor MacArthur has worked on the project along with the planning department to create a new housing

development that will provide a new model for housing in Truro! 25-29 units expected, keep watching!

Budget figures for the upcoming year include purchase of a new fire truck valued at 1 million dollars! The tax rate for Residential and Commercial are as follows and are more fully presented in the finance report: Residential Rate \$1.77/\$100 (up 1 cent), Commercial Rate \$4.45 (up 1 cent)!

The Town will be facing some significant challenges when we start paying in earnest for the new Health Centre and the projected 1<sup>st</sup> year operating deficit for the Rath Eastlink Centre of \$700,000 split 50/50 with Colchester County this year! The good news, the value of construction in Truro is still positive and the potential for new conferences and conventions has gone up exponentially since the opening of the Civic Centre ... location, location, location!

Councils in our region are wrestling with changes required by the Province for restructuring of the Colchester Regional Development Agency to a new Regional Economic Network ... discussions are ongoing. Part of the difficulty is having a REN from Amherst to East Hants, the sheer size has been called into question. Added to that is at the time of writing of this report, Colchester County is not willing to participate in this venture. Talks continue at present!

I will try to close one more time, Best Wishes to The Town of Truro's Finance Director, Robert Putnam, who will retire in 2013!

As Mayor I want to thank every single member of Staff of the Town of Truro for your work and dedication to keeping the largest Town in Nova Scotia moving forward! To You who invest in this Town, Thank You for your belief in what Truro is and what Truro will be! As always we have a lot to be thankful for in our citizens who Embrace Truro and our Future!

Yours Truly,  
W.R. (Bill) Mills  
Mayor of Truro



# ***Town of Truro Annual Report April 1, 2012 to March 31, 2013***

## ***Finance Department***

Mayor Mills and members of Town Council,

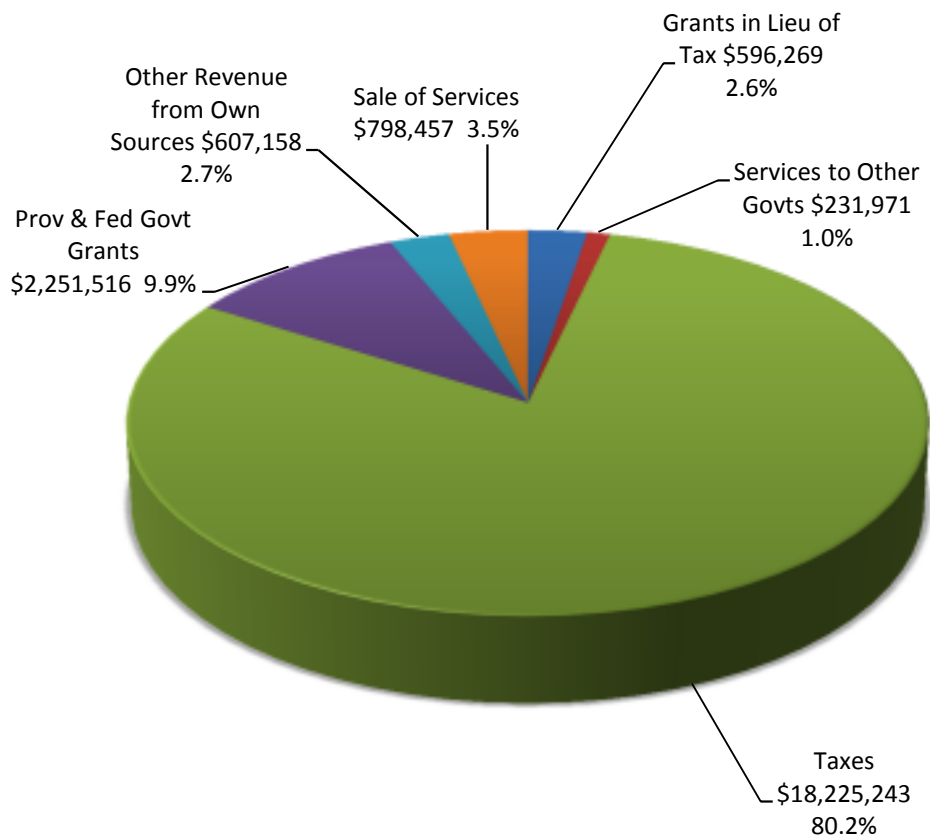
The Town of Truro General Operating Fund ended the year with a surplus of \$30,141. The Town's residential tax rate, at \$1.76, remains about average among the 31 towns in Nova Scotia, 17<sup>th</sup> among the 31 towns (prior year 17<sup>th</sup>), average \$1.72. Following are pie diagrams showing the major categories of operating revenues and operating expenditures. Also following is a list of municipal indicators, developed by Service Nova Scotia and Municipal Relations (SNSMR), showing a comparison to Town of Truro results from last year and to the average of all towns in Nova Scotia, as at March 31, 2010. A complete description of the municipal indicators is available on the SNSMR website at <http://www.gov.ns.ca/snsmr/muns/indicators/>.

The Town of Truro Water Utility ended the year with a surplus of \$111,505, and a Rate of Return on Rate Base of 2.93% (prior year 1.79%). That surplus was mainly the result of one capital project that was completed shortly after yearend. The Town continues to work at maintenance and infrastructure improvements in the Utility and compliance with Nova Scotia Department of Environment regulations, to ensure that citizens have clean, safe potable water. The Nova Scotia Utility and Review Board has approved new water rates for the next three years, beginning May 1, 2013. The schedule of rates is available on the Town's website.

During the year, the General Fund's long term debt, and financing commitments to the Municipality of the County of Colchester for green project funding, increased by \$4.2 million. This resulted from paying down existing debt and acquiring new debt to finance the Town's share of the Rath Eastlink Community Centre Project. Final new debt for this Project will be incurred in the 2013-14 fiscal year. The Town of Truro has a Debt Service Ratio of 9.6% (prior year 8.5%), well below the maximum considered acceptable by Service Nova Scotia and Municipal Relations.

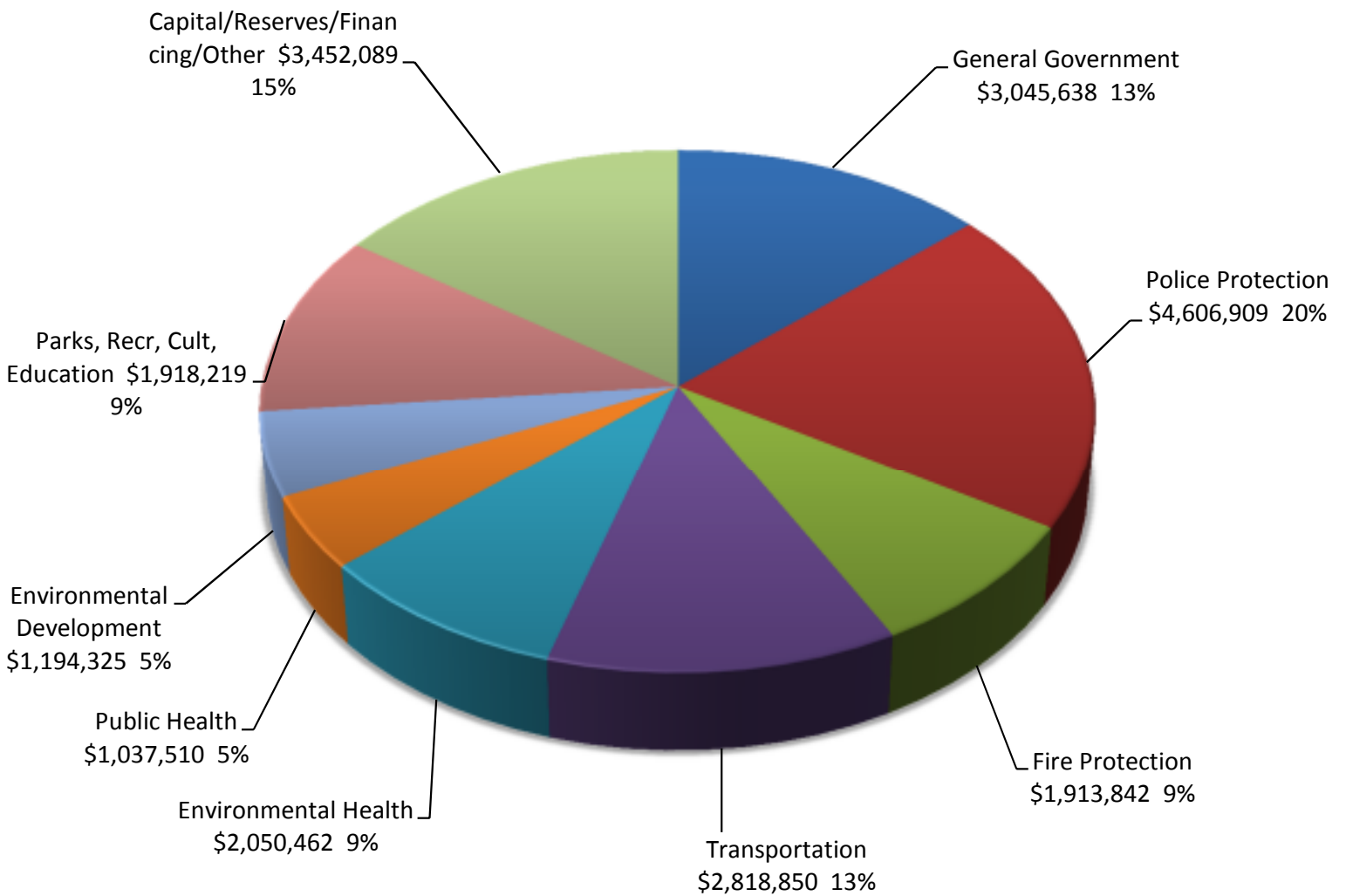
Respectfully Submitted,  
Robert Putnam  
Director of Finance

**General Fund Operating Revenues**  
**April 1, 2012 - March 31, 2013**  
**Total = \$22,710,614**



Taxes	
Residential	9,742,185
Commercial	9,858,141
Area Rates	256,264
Deed Transfer	432,589
Other	220,336
Less: Education Expenditure	(2,284,272)
	<u>18,225,243</u>

**General Fund Operating Expenditures  
Financing and Transfers  
April 1, 2012 - March 31, 2013  
Total = \$22,680,473**



Town of Truro  
Municipal Indicators  
Service Nova Scotia & Municipal Relations

	Truro Mar 31/13	Truro Mar 31/12	SNSMR Towns Avg Mar 31/10
Taxes as a % of Total Revenue	78%	74%	71%
Transfers from other govts	9%	8%	11%
Residential Tax Burden	1,488	1,440	1,283
Uniform Assessment per Dwelling Unit	114,452	111,808	108,712
Mandatory Expenditures	19%	18%	19%
Expenditures per Dwelling Unit	4,149	4,187	3,727
Liquidity Ratio	0.50	0.40	1.30
Deficits last 5 years	0	0	2
Uncollected Taxes	5.9%	6.1%	10.0%
Reserves as a % of Expenditures	30%	33%	24%
Debt Service Ratio	9.6%	8.5%	7.2%
Debt Outstanding / Uniform Assessment	2.6%	2.0%	1.3%
Capital from Revenue	12.0%	7.6%	2.3%
Total Capital from Operating	21.9%	19.0%	9.9%
Increase in Uniform Assessment	7.7%	6.7%	11.5%
Commercial / Total Assessment	27.0%	30.0%	25.0%
Legislative per Capita	18.14	21.46	36.00
Administration per Capita	162.44	152.83	206.00
Police Service / \$1,000 Assessment	5.51	6.19	6.00
Police Service / Capita	356.96	392.63	275.00
Fire Service / \$1,000 Assessment	2.29	2.54	3.00
Fire Service / Capita	148.29	161.12	135.00

For a list of municipal indicators and their descriptions visit Service Nova Scotia and Municipal Relations  
<http://www.gov.ns.ca/snsmr/muns/indicators/>



***Town of Truro  
Annual Report  
April 1, 2012 to March 31, 2013***

***Police Service***

Mayor Mills and members of Town Council,

It is with great pleasure that I submit the annual report of the Truro Police Service for the operating year of April 1, 2012 to March 31, 2013. It has been another successful year for the Truro Police Service. This report will provide a snapshot of the hard work and dedication by all staff members of the Truro Police Service.

Our priority as a police service remains community safety and accountability. Our members work hard to ensure Truro remains a safe place to live, work, and visit. The Truro Police Service is committed to a safe community.

At this time I would also like to acknowledge the continued support and co-operation we receive from the Truro Police Board, and Truro Town Council. By working together we are making a difference in our community.

Respectfully submitted,  
David MacNeil  
Chief of Police

The Truro Police Service identified three strategic priorities for 2012-13. These priorities were identified through public consultation at our annual Town Hall meetings, neighborhood consultation meetings and from our own internal and external scan of calls for service and crime trends. The three priorities are as follows:

- Drug Enforcement and Education
- Traffic Education and Enforcement
- Increased Community Visibility

Our drug strategy focused on criminal intelligence gathering, enforcement, community education, and partnerships. The Truro Police Service maintained officer presence in the schools through our two school resource officers.

Through partnerships made possible by funding from the Province of Nova Scotia the Truro Police Service provided an officer on secondment to the Criminal Intelligence Service of Nova Scotia. Together with a seconded RCMP officer, the Truro Office of C.I.S.N.S. operates out of the Truro Police Station. This local intelligence office provides a valuable service to all police agencies in Colchester County by targeting crime groups and gathering information on criminal activity in our area. This intelligence is then acted upon by our various enforcement units.

In addition to the above programs the Truro Police Service operates our own drug enforcement unit which consists of two full time drug investigators. The drug enforcement unit (D.E.U.) has been involved in numerous operations during 2012-13 and has worked hard to reduce the impact of illicit drugs in our community.

The second strategic priority for 2012-13 was identified as traffic enforcement and education. The Truro Police has a full time traffic services section, which is a full time dedicated traffic enforcement unit. The mandate of this section is traffic education and enforcement. These enforcement efforts are enhanced by all patrol officers who have also increased their efforts in Motor Vehicle Act enforcement.

The third strategic priority for 2012-13 was to increase police visibility in the community. This was achieved through an increase in vehicle, foot, and the deployment of the speed monitoring trailer. The increase in visibility contributed to a greater officer presence in the community, greater deterrence and enforcement opportunities. The police service was also more visible with youth interaction and attended Truro Junior High, Ecole acadienne de Truro, and the Wood St Center, to play sports with the youth.



# ***Town of Truro Annual Report April 1, 2012 to March 31, 2013***

## ***Fire Service***

Mayor Mills and members of Town Council,

The Truro Fire Service continues to improve the operational structure, training, equipment and safety requirements of the Fire Service. Our accomplishments continue to be a result of creating a strong team. Council's support is always appreciated by the Fire Service. The main focus of the Fire Service is to continue to build a strong relationship between our members and to focus on recruitment and retention. This helps us to maintain the high standard of service we provide to the town and are always striving to improve on this service.

The past year was another busy year in terms of emergency responses. The Truro Fire Service responded to a total of 380 paged calls.

Structure Fires-26  
Motor vehicle accidents-30  
Car Fires-10  
Minor Fires-17  
Fire Alarms-149  
Burning complaints-30  
Medical Assist-26  
Elevator Rescue-7  
Hazardous Materials-6  
Life Flite-3  
CO Detector-4  
Mutual Aid-15  
Bomb Threat-1  
Other-56

Once again the commitment by both the staff and volunteer members is always appreciated. Each year our relationship and team work continues to grow stronger, these individuals respond to emergencies and provide a high level of dedication to protect our public. Thank you to all members who give so much.

Our recruitment committee have been working hard to recruit new member, over the last year a recruitment program was put together consisting of two phases, last year phase one consisted of putting up posters, signs and banners around town, running several adds in the daily news and on the radio, setting up a booth at the growing volunteers event at Douglas street rec center and a booth at the home show, we completed a membership drive at the NSCC campus where presentations where done for the students. And also the yearly walk in our boots campaign was held again at the fire station. Phase two is now being put into place for this year.

We have continued to maintain our operating equipment which has been standardized over the past 3 years we also continued with a replacement program for our older bunker gear and our inspection program to ensure our bunker gear meets all safety requirements. We have put a program in place to inspect our ropes and ladders and also started a face fit testing program for our breathing apparatus.

Safety, accountability and communications are always the number one priority of the Truro Fire Service; we continue to develop new fire department polices and operating guidelines to help ensure our members safety. An upgrade to the town suite database program was established to help better track our calls, attendants, equipment and vehicle maintenance. This also allows us to complete our call reports on line. The program will allow us to upload buildings pre-plans so that we can have the layout of a building and any hazards that are in and around the building. We continue to work on the program and once completed, the information gathered by staff when doing fire pre-planning will be uploaded and able to be accessed when needed.

Community inquiries and concerns are addressed daily at the Fire Station. Staff regularly conducts public education sessions in response to community safety issues when requested. Staffs also have been doing site visits before issuing burning permits

**Inspections** the Fire Inspector continued to work within the inspection policy and program that has been developed this year the inspector has completed 160 inspections 4 investigations and 40 public education sessions. The Fire Inspector has also completed his level 2 fire inspector certification within Nova Scotia

**Investigation** the Fire Inspector was able to attend training pertaining to an accredited professional qualification course in the field of fire and explosion investigation. This course was held at the Nova Scotia Firefighters School over a 4 week period. During this course the Inspector was trained in areas such as fire dynamics, vehicle fires, forensic fire scene reconstruction, fatal fires, forensic science, evidence collection,

**Prevention** the fire prevention aspect of the Truro Fire Service has been quite steady. As usual our service participated in fire prevention week which seen us attend and give presentations to all schools in Town. The prevention aspect has also been developing and implementing public training and awareness programs to deliver throughout our town to various groups and organizations.

Station tours are still constant within our service. Station tours are given by the staff on duty. Station tours are very popular in our community as we have a lot of returning groups as well as new groups coming in for a visit.

The support of Council for our apparatus replacement program is appreciated, as the program is a huge step in ensuring that the apparatus is current and effective. The commitment to move forward in replacing the ladder truck has been completed and we look forward to receiving our new ladder truck this year.

In the coming year the Truro Fire Service will continue to move forward and remain responsible and accountable in all aspects of the Fire Service.

Respectfully submitted,  
Blois Currie  
Fire Chief



# ***Town of Truro Annual Report April 1, 2012 to March 31, 2013***

## ***Public Works***

Mayor Mills and Members of Town Council,

2012-13 was the sixth year of Asset Management being incorporated into capital infrastructure planning in Engineering and Public Works. This was the fifth year that the Asset Management included a Street Rating System based on asphalt conditions and the street classifications. This once again allowed Council to set objective priorities and maintain a Five Year Capital plan based on the Asset Management during the Capital budget planning process.

Staying the course of the Street Asset Management Plan has been very beneficial to sustainability of the street infrastructure as well as to Council for public inquiries. The plan has allowed for the majority of the Arterial and Collector Streets to have been rehabilitated in previous years and most of the 2012-13 Budget being dedicated to Local Collectors. The combination of aggressive street capital and maintenance by Council in 2012-13 proved very beneficial for the quality of our street conditions. The program is enhancing the sustainability to the point that Local Streets will soon become as much a priority as Arterial and Collector Streets have been in the past.

2012-13 saw a return to the Water Main Capital Replacement program for Fire Flow Capacity Improvements to the water distribution system. This included the replacement of the 123 year old water main on Young St from Brunswick St to Melrose Terr, and the addition of an 6" Water Main from Wood St to the south ends of Lyman St and Burnyeat St. This new main was laid through Victoria Park lands by means of directional drilling with very little disturbance of park lands and will greatly improve fire flow yields for these streets.

Seventeen street segments under the Asset Management Plan consisting of 2503 metres (2.5km) were paved in 2012-13 these included; reconstruction and complete paving of: Brunswick St (Palmer-Lepper Br), Pattillo Ave (Golf-Longworth), Longworth Ave (Prince-Robie), Young St (Brunswick-Melrose), King St (Fairview-Glenwood), Adams St (Burnyeat-#54), Tor (Wood-End), Victoria St (Willow-King), and Melrose Terr (Sunset-Young), as well as pavement overlays of: Glenwood Dr (Pleasant-King), Centennial Dr (Burnyeat-Lyman), and Park Rd (Rosewyn-S end).

Sidewalk Construction in 2012-13 was prioritized by the Sidewalk Asset Management Plan. This marks the third year the sidewalks were constructed independent of street construction unless both street and sidewalk were high priority.

Seventeen sidewalk segments under the Sidewalk Asset Management Plan consisting of 2509 metres (2.5km) were constructed in 2012-13, these included: Brunswick St (Palmer-Lepper Br, both sides), Pattillo Ave (Golf-Longworth, both sides), King St (Fairview-Glenwood, west side), Roosevelt Ave (Willow-end, both sides), Park Rd (Rosewyn-end, east side), Victoria St (Willow-King), Cottage St (Center-Brunswick, east side), Queen St (CNR crossing, south side), and Prince St (Golf-Juniper, north side).

Sewer construction consisted mainly of storm drain construction projects for areas that have a history of localized flooding. These projects were on King St and Glenwood Dr for flooding of Mt Pleasant Blvd homes, and on Upham Dr for homes on Upham east of Curtis Dr. Other sewer construction consisted of the sewer main connection of Wade Rd to Salter Ave to eliminate need of the Town upgrading and acquiring private Lift Station on Wade Rd.

Other Projects 2012-13 were: phase I of the SCADA system upgrades, a completion of the capacity study of the sanitary system serving the Truro Industrial Park, and the purchase of an asphalt recycler, and a concrete sidewalk grinder.

The fall of 2012 (Sept 10 & Sept 25) saw two major floods similar to the flood of Nov 11, 2011. These floods gave rise to Town Council conducting Public meetings to engage citizens to drive for solutions to mitigate flooding. As a result the Town has placed a strategic shift on future capital budgets to take on a Stormwater and Floodwater management focus, and both the County of Colchester and the Province of Nova Scotia have also become engaged and have formalized a Joint Flood Advisory Committee (JFAC).

The winter of 2012-13 saw very consistent snow falls in January and February with wet conditions with many freeze and thaws in the month of March. Similar to the hard winter of 2011-12, this led to expenditures 30% over budget, and the freeze thaw cycles of March led to large amounts of street asphalt pot holing. However, with the continued commitment of Council to the Infrastructure Asset management Plan the outlook for the Town of Truro infrastructure remains very positive for the 2013-14 budget year.

Respectfully Submitted,  
Andrew J. MacKinnon, P.Eng.  
Director of Public Works



**Town of Truro**  
**Annual Report**  
**April 1, 2012 to March 31, 2013**

**Planning Department**

Mayor Mills and members of Town Council,

I am pleased to make the following report for 2012. The statistics presented are indicative of the development activity within the Town of Truro for the year.

**I. Building & Development Permits**

A development permit is issued for a change of use, new use, or reuse of an existing vacant space. The issuance of a development permit is not necessarily associated with a building permit. In 2012, 89 development permits were issued while 94 were issued in 2011. In 2012 there were 100 building permits issued while 129 building permits were issued in 2011. The following table shows all building and development permits issued in Truro broken down by the type of land use.

<b>PERMITS ISSUED</b>			
Type	2011	2012	% Change
Single Detached	62	38	-38%
Two Unit	6	9	50%
Multiple Unit	10	7	-30%
Other Residential	22	18	-18%
Commercial	52	56	8%
Industrial	2	3	50%
Institutional/Government	6	2	-66%
Temporary Signs	63	56	-11%
<b>TOTALS</b>	<b>223</b>	<b>189</b>	<b>-15%</b>
<b>UNITS CREATED</b>			
Type	2011	2012	% Change
Single Detached	13	13	0
Two Unit	8	9	12%
Multiple Unit	36	0	0
Other Residential	0	0	0
Commercial	2	0	0
Industrial	0	0	0
Institutional/Government	0	0	2
<b>TOTALS</b>	<b>59</b>	<b>22</b>	<b>-63%</b>

VALUE OF CONSTRUCTION			
Type	2011	2012	% Change
Single Detached	\$ 3,132,501.00	\$2,058,400.00	-20%
Two Unit	\$ 996,000.00	\$1,011,501.00	-75%
Multiple Unit	\$ 1,609,400.00	\$394,275.00	-31%
Other Residential	\$ 197,150.00	\$127,600.00	-35%
Commercial	\$ 4,584,152.00	\$5,727,312.00	25%
Industrial	\$ 245,000.00	\$242,000.00	-1%
Institutional/Government	\$ 51,245,001.00	\$1,168,000.00	-99%
<b>TOTALS</b>	<b>\$62,009,204.00†</b>	<b>\$10,729,088.00</b>	<b>-82%</b>

†Figure includes \$47,000,000.00 for the new Civic Centre

## II. Subdivision/Consolidation Approvals

In 2012 there were 10 subdivision approvals resulting in the creation of 24 lots. It should be noted that approvals include boundary adjustments and consolidations of lots.

Subdivision approvals resulted in \$11,250.00 of park land transfer cash in lieu in 2012.

## III. Amendments

In 2012 there were two amendments to the *Municipal Planning Strategy and Land Use By-Law*:

- a) Amendments to the *Municipal Planning Strategy* and *Land Use By-law* to correct minor errors and omissions; and
- b) Amendments to the *Municipal Planning Strategy and Land Use By-law* to provide policy and a regulatory framework for Urban Agriculture Uses.

## IV. Development Agreements

The following development agreements were approved in 2012:

DEVELOPMENT AGREEMENTS APPROVED IN 2012		
Location	Applicant	Use
413 Prince Street	Benchmark Developments	Four Storey, multiple unit dwelling containing 22 dwelling units.

## V. Major Construction Projects – 2012

MAJOR CONSTRUCTION PROJECTS IN 2012		
<i>Location</i>	<i>Project</i>	<i>Value</i>
347 Willow Street	New Construction Credit Union	\$1,262,064.00
164 Wade Rd	New Construction – Retail	\$950,000.00
15 Young Street	Renovation Old Fire Hall	\$750,000.00
180 James Street	Addition Women’s Institute	\$418,000.00
242 Robie Street	Renovation KFC	\$400,000.00
49 Inglis Place	Renovation Old Margolians Building	\$267,000.00
12 King Street	Addition	\$240,000.00
795 Prince Street	Restaurant/Apartment	\$225,000.00
28 Waddell Street	Renovation to Façade Blaikies Dodge	\$200,000.00
201 Queen Street	Addition	\$150,000.00

Respectfully Submitted,  
Jason Fox,  
Director of Planning & Development



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***Town of Truro  
Annual Report  
April 1, 2012 to March 31, 2013***

***Parks, Recreation and Culture***

Mayor Mills and Members of Town Council,

The year 2012 was another busy and successful year for the Truro Parks, Recreation and Culture Department.

The construction of an outdoor lawn bowling facility was a major accomplishment in 2012. The eight lane artificial turf green was a cooperative project of the Town of Truro, the County of Colchester, Health and Wellness and the Cobequid Lawn Bowls Club. The new facility enjoyed a very successful first season of operation.

Additional energy efficiency improvements were made at the Colchester Legion Stadium to ensure that the arena remains cost effective for many years to come.

The Parks, Recreation and Culture Department, located in the Douglas Street Recreation Centre at 40 Douglas Street has enjoyed tremendous success as a community recreation facility and has quickly become a centre of activity for the whole community.

The Parks, Recreation and Culture Department is very pleased with the development of improved walking trails in the watershed area and looks forward to completing the project in 2013. In addition, we are working with the Planning Department on major improvements to the internal Park signage system at Victoria Park.

Heat pumps were installed to heat the water at the outdoor swimming pool at Victoria Park in 2012. The new heating system will greatly improve the comfort of all pool users and will allow for the possible expansion of the outdoor pool season.

Respectfully Submitted,  
Doug MacKenzie  
Director of Parks, Recreation and Culture



# ***Town of Truro Annual Report April 1, 2012 to March 31, 2013***

## ***Truro Industrial Development Society***

Mayor Mills and members of Town Council,

Boasting the competitive advantage of a central location, the Truro Business Park continues to support business optimism and attract investment from within and outside Truro/Colchester. Recently released business visitation statistics confirm that Truro Business Park companies follow the norm for the region with 79% feeling optimistic for the coming year. Of them 58% expect an increase in sales activity and 21% expect to maintain current volumes. The overwhelming advantage to doing business in the park is the ease of access to major transportation networks in all modes, and the central location between Halifax and Moncton.

Providing greater access to highways and opening up expansion lands for new development continues to be a key objective of the Society. A collaborative regional and provincial study has been completed by EXP Consultants this year, confirming the feasibility and costing of options to connect the Truro Business Park expansion lands via direct highway access through Hilden. This project would combine a new highway interchange with connector roads to facilitate the movement of goods through the growth corridor and promote the development of 500+ acres of commercial development. The next phase is the acceptance of the EXP Consultants study by Councils and consensus adoption of the best location and infrastructure options.

Inquiries for new occupancy in the park ranged from simple office location, already established warehouse space, to large and small lots. The increase in activity, we believe, is directly attributable to anticipation of opportunities coming to Nova Scotia from major investments such as Irving Ship Building, construction and potential energy projects. Advanced planning and caution preparation appear to be the norm, and the actual cutting of steel in Halifax will likely become the trigger.

S&S Supply Ltd, of Newfoundland, decided to be ahead of the curve this year, by investing in their second property in the Truro Business Park. Following up on their private purchase of the former Wosley Mechanical building, Mr. Smith acquired almost 4 acres of land in the park, his plan is to construct 2 warehouse structures based on his confidence that business in Truro is continuing to grow.

Park tenants are pleased to know that improvements were made to the directional/way finding signage in the Truro Business Park. The new signage copies the on line Google Maps version that provides clear location information on park tenants. Of great note is that local sign manufacturer ViTech Signs, a Truro Business Park resident, was successful in winning the bid to fulfill that work. Additional street signage continues to be costed and investigated in answer to business requests. Approval for paving within the park achieved last year will certainly meet with tenants' approval this summer, as efforts continue towards improving and expanding road infrastructure.

Respectfully Submitted,  
Valerie Wilson, Chair  
Truro Industrial Development Society

TOWN OF TRURO

CONSOLIDATED FINANCIAL STATEMENTS AND  
AUDITOR'S REPORT

MARCH 31, 2013

TOWN OF TRURO

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YEAR ENDED MARCH 31, 2013

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July 5, 2013

## **Independent Auditor's Report**

### **To the Mayor and Council of the Town of Truro**

We have audited the accompanying consolidated financial statements of the Town of Truro (the "Town"), which comprise the consolidated statement of financial position as at March 31, 2013 and the consolidated statement of operations, cash flows and changes in net financial debt for the year then ended, and the related notes, which comprise a summary of significant accounting policies and other explanatory information.

#### **Management's responsibility for the consolidated financial statements**

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

#### **Auditor's responsibility**

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained in our audit is sufficient and appropriate to provide a basis for our audit opinion.

#### **Basis for qualified opinion**

The Town has recorded donations from the public for the construction of the Rath Eastlink Community Centre, and has recorded operating revenues, the completeness which is not susceptible to satisfactory audit verification. Accordingly, our verification of these revenues was limited to the amounts recorded in the records of the Town and we were not able to determine whether any adjustments might be necessary to revenues, net revenues, assets and/or liabilities and fund balances.

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**Opinion**

In our opinion, except for the possible effects of the matters described in the basis for qualified opinion paragraph, the consolidated financial statements present fairly, in all material respects, the financial position of the Town of Truro as at March 31, 2013 and the results of their operations, changes in their net financial debt and their cash flows for the year then ended in accordance with Canadian public sector accounting standards.

**Other matters**

The financial statements of the Town of Truro for the year ended March 31, 2012, were audited by another auditor who expressed an unmodified opinion on those statements on July 3, 2012.

Our audit was conducted for the purpose of forming an opinion on the consolidated financial statements taken as a whole. The supplementary information included on pages 25 to 41 is presented for purposes of additional information and is not a required part of the consolidated financial statements. Such supplementary information has been subjected to the auditing procedures applied, only to the extent necessary to express an opinion in the audit of consolidated financial statements taken as a whole.

*PricewaterhouseCoopers LLP*

**Chartered Accountants**

Truro, Nova Scotia

TOWN OF TRURO  
CONSOLIDATED STATEMENT OF FINANCIAL POSITION  
MARCH 31, 2013

	<u>2013</u>	<u>2012 Restated (note 11)</u>
<b>FINANCIAL ASSETS</b>		
Cash and cash equivalents	\$ 1,752,825	\$ 2,171,950
Receivables		
Taxes and rates (net of asset valuation allowances)	1,811,051	1,821,297
Other (net of asset valuation allowances)	2,100,852	1,891,754
Long-term investments and restricted funds, at cost (note 13)	<u>6,414,254</u>	<u>6,923,318</u>
	<u>12,078,982</u>	<u>12,808,319</u>
<b>LIABILITIES</b>		
Payables and accruals	2,588,795	2,272,697
Tax sale surplus	70,959	69,394
Short-term borrowing (note 14)	5,130,791	4,634,962
Long-term debt (note 6)	17,817,396	13,088,998
Post employment benefits liability (note 7)	<u>1,131,139</u>	<u>1,109,127</u>
	<u>26,739,080</u>	<u>21,175,178</u>
<b>NET FINANCIAL DEBT</b>	<u>(14,660,098)</u>	<u>(8,366,859)</u>
<b>NON-FINANCIAL ASSETS</b>		
Land and servicing costs (note 8)	811,441	831,536
Capital assets, net of accumulated amortization (note 10)	101,496,978	90,164,742
Inventory for consumption	539,523	519,608
Prepaid expenses	<u>208,012</u>	<u>101,020</u>
	<u>103,055,954</u>	<u>91,616,906</u>
<b>ACCUMULATED SURPLUS (note 5)</b>	<u>\$ 88,395,856</u>	<u>\$ 83,250,047</u>
Commitments (note 15)		
Contingencies (note 16)		

ON BEHALF OF THE TOWN

\_\_\_\_\_, Mayor

\_\_\_\_\_, Chief Administrative Officer

TOWN OF TRURO  
CONSOLIDATED STATEMENT OF OPERATIONS  
YEAR ENDED MARCH 31, 2013

	<u>2013</u>	<u>2012 Restated (note 11)</u>
<b>REVENUE</b>		
Assessable property taxes (net of school board appropriation) (note 9)	\$ 17,482,382	\$ 17,039,349
Grants in lieu of taxes	596,269	547,946
Services provided to other governments	231,971	216,479
Sale of services	3,886,582	3,963,468
Other revenue from own sources	1,217,074	697,039
Unconditional transfers from other governments	1,322,654	1,251,673
Conditional transfers from other governments	<u>5,394,554</u>	<u>3,335,852</u>
<b>TOTAL REVENUE</b>	<u>30,131,486</u>	<u>27,051,806</u>
<b>EXPENDITURES</b>		
General government services	3,537,507	2,986,801
Protective services	6,523,720	6,658,177
Transportation services	4,981,861	4,759,075
Environmental health services	2,353,167	2,162,163
Public health services	1,037,510	1,185,608
Environmental development services	1,091,078	1,101,389
Recreation and cultural services	2,715,336	2,328,084
Water transmission and distribution	<u>2,745,498</u>	<u>2,830,590</u>
<b>TOTAL EXPENDITURES</b>	<u>24,985,677</u>	<u>24,011,887</u>
<b>ANNUAL SURPLUS</b>	5,145,809	3,039,919
<b>ACCUMULATED SURPLUS, BEGINNING OF YEAR (as restated, note 11)</b>	<u>83,250,047</u>	<u>80,210,128</u>
<b>ACCUMULATED SURPLUS, END OF YEAR</b>	<u><u>\$ 88,395,856</u></u>	<u><u>\$ 83,250,047</u></u>

TOWN OF TRURO  
CONSOLIDATED STATEMENT OF CASHFLOWS  
YEAR ENDED MARCH 31, 2013

	<u>2013</u>	<u>2012 Restated (note 11)</u>
<b>OPERATING ACTIVITIES</b>		
Annual surplus	\$ 5,145,809	\$ 3,039,919
Change in non-cash items		
Amortization	3,563,644	3,739,011
Taxes and rates receivable (net of valuation allowances)	10,246	(23,318)
Other receivables (net of valuation allowances)	(209,098)	1,953,116
Payables and accruals	316,098	(477,079)
Tax sale surplus	1,565	-
Post employment benefits liability	22,012	262,618
	<u>8,850,276</u>	<u>8,494,267</u>
<b>CAPITAL TRANSACTIONS</b>		
Acquisition of capital assets	(15,075,107)	(11,614,384)
Proceeds from sale of capital assets	8,000	43,952
Loss (gain) on sale of capital assets	171,227	42,650
Change in inventory for consumption and prepaid expenses	(126,907)	86,741
Change in land and servicing costs	20,095	324
	<u>(15,002,692)</u>	<u>(11,440,717)</u>
<b>FINANCING ACTIVITIES</b>		
Issuance of short-term borrowing	4,153,586	3,279,830
Issuance of long-term debt	5,700,000	1,332,000
Repayment of short-term borrowing	(3,657,757)	-
Repayment of long-term debt	(971,602)	(1,045,434)
	<u>5,224,227</u>	<u>3,566,396</u>
<b>INVESTING ACTIVITIES</b>		
Change in long-term investments and restricted funds	<u>509,064</u>	<u>151,614</u>
<b>NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS</b>	(419,125)	771,560
<b>CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR</b>	<u>2,171,950</u>	<u>1,400,390</u>
<b>CASH AND CASH EQUIVALENTS, END OF YEAR</b>	<u>\$ 1,752,825</u>	<u>\$ 2,171,950</u>

TOWN OF TRURO  
CONSOLIDATED STATEMENT OF CHANGES IN NET FINANCIAL DEBT  
YEAR ENDED MARCH 31, 2013

	<u>2013</u>	<u>2012 Restated (note 11)</u>
ANNUAL SURPLUS	<u>\$ 5,145,809</u>	<u>\$ 3,039,919</u>
Acquisition of tangible capital assets	(15,075,107)	(11,614,384)
Amortization of tangible capital assets	3,563,644	3,739,011
Loss (gain) on sale of tangible capital assets	171,227	42,650
Proceeds on sale of tangible capital assets	8,000	43,952
Change in land and servicing costs	<u>20,095</u>	<u>324</u>
	<u>(11,312,141)</u>	<u>(7,788,447)</u>
Acquisition of inventory	(539,523)	(519,608)
Acquisition of prepaid expenses	(208,012)	(101,020)
Consumption of inventory	519,608	583,185
Use of prepaid expenses	<u>101,020</u>	<u>124,184</u>
	<u>(126,907)</u>	<u>86,741</u>
CHANGE IN NET FINANCIAL DEBT	(6,293,239)	(4,661,787)
NET FINANCIAL DEBT, BEGINNING OF YEAR	<u>(8,366,859)</u>	<u>(3,705,072)</u>
NET FINANCIAL DEBT, END OF YEAR	<u>\$ (14,660,098)</u>	<u>\$ (8,366,859)</u>

TOWN OF TRURO  
 NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
 MARCH 31, 2013

1. STATUS AND NATURE OF ACTIVITIES

The Town, incorporated under an act to incorporate the Town of Truro, operates the activities of the Town of Truro through the General Fund, Water Utility Fund, Reserve Fund and Truro Industrial Development Society.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

a) PRINCIPLES AND BASIS OF CONSOLIDATION

The consolidated financial statements of the Town of Truro (the "Town") are the representations of management, prepared in accordance with local government accounting standards established by the Public Sector Accounting Board (PSAB) of the Canadian Institute of Chartered Accountants.

The focus of PSAB financial statements is on the financial position of the Town and the changes thereto. The consolidated financial statements include the accounts of the Town of Truro, the Water Utility and the Truro Industrial Development Society.

REPORTING ENTITY

The consolidated financial statements reflect the assets, liabilities, revenues and expenditures and changes in fund balances and financial position of the reporting entity. The reporting entity is comprised of all enterprises accountable for the administration of their affairs and resources to the Town and which are owned and controlled by the Town.

Interdepartmental and organizational transactions and balances are eliminated.

SEGMENTED INFORMATION

The Town of Truro is a diversified municipal unit that provides a wide range of services to its residents. For management reporting purposes, the Town's operations and activities are organized and reported by fund. This presentation is in accordance with the Provincial Financial Reporting and Accounting Manual, and was created for the purpose of recording specific activities to attain certain objectives in accordance with special regulations, restrictions and limitations. Municipal Services are provided by departments and their activity is reported in these funds. The services provided by these departments are as follows:

General government services

This department is responsible for the overall financial and local government administration. Its' tasks include tax administration, trade payables and receivables, budgets, financial statements and adherence to the Municipal Government Act.

Protective services

The Town is primarily responsible for fire protection and public safety for its residents. The Town pays the operating and capital expenditures for the police and fire departments. Other protective services include fees paid to the province for correctional services.

Transportation services

The Town is responsible for the maintenance and construction of local roads and sidewalks including snow removal.

TOWN OF TRURO  
 NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
 MARCH 31, 2013

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Environmental health services

This department is responsible for the maintenance and operations of waste and sewer services provided to the residents and other customers.

Public health services

This department provides financial assistance in the areas of public housing and health services.

Environmental development services

The Town is responsible for the issuance of development permits and approval of development applications. This department also includes municipal contributions to the regional economic development authorities.

Recreation and cultural services

This department is responsible for promoting and offering recreation services to the Town's residents, specializing in maintaining and assisting recreational facilities within the Town such as parks, rinks, swimming pools, trails and libraries.

Water transmission and distribution

This department manages water treatment and distribution facilities and services within the Town and includes activities such as source of supply, power and pumping, water treatment, transmission and distribution.

b) BASIS OF ACCOUNTING

The consolidated financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting records revenue as it is earned and measureable. Expenses are recognized as they are incurred and measureable based upon receipt of goods or services and/or the obligation to pay.

Funds from external parties and earnings thereon restricted by agreement or legislation are accounted for as deferred revenue until used for the purpose specified.

Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return. Government transfers are recognized in the consolidated financial statements as revenues in the period that the events giving rise to the transfer occurred, providing the transfers are authorized, any eligibility criteria have been met by the municipality, and reasonable estimates of the amounts can be made.

In addition, certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred, services performed or the tangible capital assets are acquired.

c) FUND ACCOUNTING

The Town has separate funds for operating, capital and reserves. Transfers between funds are recorded as adjustments to the appropriate equity account.

TOWN OF TRURO  
 NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
 MARCH 31, 2013

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

d) USE OF ESTIMATES

The preparation of consolidated financial statements in conformity with public sector accounting standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenue and expenditures during the period. Where measurement uncertainty exists, the consolidated financial statements have been prepared within reasonable limits of materiality. Actual results could differ from the estimates.

e) FINANCIAL INSTRUMENTS

Consolidated financial instruments consist of cash, receivables, long-term investments, payables, short-term borrowings and long-term debt are carried at cost which approximates fair market value.

f) INVENTORIES

Inventories of materials and supplies held for consumption are valued at the lower of cost and net realizable value, with cost determined by the average cost method.

g) TANGIBLE CAPITAL ASSETS

Amortization of tangible capital assets is recorded on a straight line basis with the following fixed determinable lives. In the year of acquisition there is no amortization charge.

The amortization charge in the Water Utility is subject to guidelines from the Nova Scotia Utility and Review Board. Amortization which is not used to fund current additions to capital assets, is transferred to a special bank account in the Water Utility Capital Fund which is used to help fund replacement of existing plant and equipment.

Land Improvements	10 years
Buildings & structures	20-75 years
Machinery, equipment & vehicles	5-75 years
Streets, bridges, roads & curbs	25 years
Sewers & drains	50 years
Sidewalks	25 years
Water mains & services	50-75 years

h) LAND AND SERVICING COSTS

Costs incurred which are directly attributable to the development of land in the industrial park are capitalized as part of the land cost. Costs incurred which are directly attributable to the construction of streets, sewers and water mains are capitalized and will be transferred to property and equipment when deeded to the Town of Truro.

i) ALLOCATION OF MUNICIPAL COSTS OF WATER UTILITY FUNDS

Costs incurred by the Town of Truro on behalf of the water utility are charged to the utility funds. Salary and wage related costs are allocated in proportion to time spent performing functions on behalf of the water utility.

j) TRUST FUNDS

The trust funds being administered by the Town are not consolidated with the accounts of the Town. As at March 31, 2013, the book value of the equity in trust funds under its trusteeship amounted to \$369,546 (2012 - \$382,733).

TOWN OF TRURO  
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
MARCH 31, 2013

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

k) REVENUE RECOGNITION

Tax revenue is property tax billing which are prepared by the Town based on assesment rolls issued by the Province of Nova Scotia. Tax rates are established annually by Town Council. Taxes are billed based on the assesment rolls provided by the Province of Nova Scotia. Taxation revenues are recorded at the time tax billings are issued. Assesments and related property taxes are subject to appeal. Any supplementary billing adjustments made necessary by the determination of such changes will be recognized in the fiscal year they are determined.

The Town is entitled to collect interest and penalties on overdue taxes. These revenues are recorded in the period the interest and penalties are levied.

Revenues from services to other governments, sale of services, water and fire protection and other revenues are recognized when services are performed and/or when earned as long as amounts can be reasonably estimated and collection is reasonably assured.

Unconditional and conditional transfers from other governments are recognized as revenues in the period that events giving rise to the transfers occurred as long as the transfer is authorized, eligibility criteria (if any) have been met and a reasonable amount of the transfer amount can be estimated.

Expenditures are recognized as they are incurred and are measured as a result of receipt of goods or services and the creation of a legal obligation.

l) EMPLOYEE BENEFIT PLANS

The Town provides certain post employment benefits to employees upon approved retirement. The Town provides benefits for sick leave under the following conditions:

- a) All full-time and union employees receive 1 1/2 days of sick leave per month.
- b) Sick leave can be used only for paid time off for illness of the employee. Sick leave taken off in time is paid at the employee's normal rate of pay.
- c) Unused sick days are accumulated in a bank to a maximum of 1,040 hours.

Valuation of the liability is determined by calculating the benefit earned by each employee with a discount factor of 5%.

For eligibility in the program employees must have between 20 and 25 years of service with the Town of Truro to receive the benefit upon retirement.

m) RESERVE FUNDS

Reserve funds represent the amounts set aside to finance future operating and capital expenditures. Reserves are established at the discretion of Council. Transfers to and/or from the reserve fund are reflected as an adjustment to the respective fund.

n) INVESTMENTS

Investments are recorded at amortized cost. Investment premiums and discounts are amortized on the net present value basis over the term of the respective investments. If there is a permanent loss in value, the respective investment is written down to recognize the loss.

TOWN OF TRURO  
 NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
 MARCH 31, 2013

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

o) LEASES

Leases are classified as capital or operating leases. Leases which transfer substantially all benefits and risks incidental to ownership of property are accounted for as capital leases. All other leases are accounted for as operating leases and the related lease payments are charged to expenses as incurred.

3. CONTRIBUTIONS TO BOARDS AND COMMISSIONS

The Town is required to finance the operations of various boards and commissions, along with other municipal units in Colchester County to the extent of its participation based on assessment or population formula.

In addition to any budgeted contributions, the municipal units share in the deficits or surpluses of these boards based on their sharing percentages. A municipal unit's share of the deficit is to be paid in the next fiscal year while a surplus is to be taken into the next year's estimates.

CONTRIBUTION TO REGIONAL LIBRARY BOARD - 17.83% INTEREST

During the year, the Town paid \$80,405 (2012 - \$83,007) to the Regional Library for costs of operation of the Truro branch of the Regional Library.

CONTRIBUTION TO TRURO HOUSING AUTHORITY - 12 1/2% INTEREST

During the year, the Town paid \$82,472 (2012 - \$36,820) to the Truro Housing Authority to fund its share of the prior year's deficit.

4. CONTRIBUTION TO PROVINCIAL GOVERNMENT DEPARTMENTS AND AGENCIES

The Town of Truro is required to contribute to the operations of various provincial government departments and boards, along with other municipal units in the province, based on formulas defined in legislation.

EDUCATION CONTRIBUTION

During the year, the Town paid \$2,284,272 (2012 - \$2,182,440) to Chignecto-Central Regional School Board, based on the mandatory municipal education rate times the Town of Truro's uniform assessment.

CORRECTIONS CONTRIBUTION

During the year, the Town paid \$177,918 (2012 - \$133,379) to the Province of Nova Scotia for corrections services, based on a formula involving the Town's uniform assessment and number of dwelling units.

ASSESSMENT SERVICES CONTRIBUTION

During the year, the Town paid \$163,812 (2012 - \$165,330) to the Province of Nova Scotia for assessment services, based on a formula involving the Town's uniform assessment and number of assessment accounts.

TOWN OF TRURO  
 NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
 MARCH 31, 2013

5. ACCUMULATED SURPLUS

	<u>2013</u>	<u>2012</u>
FUND BALANCES		
General Operating Fund	\$ (3,323,041)	\$ (2,855,699)
General Capital Fund	64,755,487	58,859,687
Water Operating Fund	644,070	532,565
Water Capital Fund	17,428,023	17,049,045
Industrial Development Society Operating Fund	(7,214)	(6,830)
Industrial Development Society Capital Fund	811,441	831,536
Reserve funds	<u>8,087,090</u>	<u>8,839,743</u>
	<u>\$ 88,395,856</u>	<u>\$ 83,250,047</u>

6. LONG-TERM DEBT

	<u>Interest Rates</u>	<u>2013</u>	<u>2012</u>
Capital loan - Downtown Revitalization, maturing in 2018	4.78-5.01%	250,000	300,000
Capital loan - Police Station, maturing in 2018	4.78-5.01%	500,000	600,000
Capital loan - Municipal Building, maturing in 2024	2.75-5.37%	1,573,000	1,716,000
Capital loan - Building construction, maturing in 2026	2.97-4.88%	1,126,250	1,297,500
Capital loan - Hospital construction, maturing in 2028	4.89-5.01%	825,000	880,000
Capital loan - Hospital construction, maturing in 2029	3.10-5.10%	720,000	765,000
Capital loan - Public Works Facility construction, maturing in 2030	1.00-4.89%	1,412,062	1,495,124
Capital loan - Stadium / Civic Centre construction, maturing in 2030	0.90-4.33%	850,000	900,000
Capital loan - Hospital construction, maturing in 2030	0.90-4.33%	850,000	900,000
Capital loan - Public Works Facility construction, maturing in 2030	1.00-4.89%	470,684	498,374
Capital loan - Dam Revitalization, maturing in 2030	0.90-4.33%	1,105,000	1,170,000
Capital loan - Dam Revitalization, maturing in 2031	1.55-3.87%	180,000	190,000
Capital loan - Hospital construction, maturing in 2031	1.55-3.87%	990,000	1,045,000
Capital loan - Civic Centre construction, maturing in 2032	1.22-3.64%	1,265,400	1,332,000
Capital loan - Civic Centre construction, maturing in 2033	1.64-3.48%	3,500,000	-
Capital loan - Civic Centre construction, maturing in 2033	1.51-3.16%	2,200,000	-
		<u>\$17,817,396</u>	<u>\$ 13,088,998</u>

Principal repayments required during the next five years are as follows:

2014, \$1,500,190; 2015, \$1,500,190; 2016, \$1,573,346; 2017, \$1,470,190; 2018, \$1,470,190.

All long-term debt outstanding has been properly authorized by Service Nova Scotia and Municipal Relations. Debenture debt is issued on the credit and security of the Town at large.

TOWN OF TRURO  
 NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
 MARCH 31, 2013

7. POST EMPLOYMENT BENEFITS LIABILITY

	<u>2013</u>	<u>2012</u>
Accrued benefit liability - opening	\$ 1,109,127	\$ 1,128,678
Net change in benefit obligation	<u>22,012</u>	<u>(19,551)</u>
Accrued benefit liability - closing	<u><u>\$ 1,131,139</u></u>	<u><u>\$ 1,109,127</u></u>

8. LAND AND SERVICING COSTS

	<u>2013</u>	<u>2012</u>
Balance, beginning	\$ 831,536	\$ 831,860
Land sold during the year	<u>(20,095)</u>	<u>(324)</u>
Balance, ending	<u><u>\$ 811,441</u></u>	<u><u>\$ 831,536</u></u>

On April 19, 1981 the Truro Industrial Development Society (the "Society") entered into an agreement with the Province of Nova Scotia for the development of land owned by the Society. Under amendments to this agreement in 1987 and 1994, the Society will deposit the proceeds from the sale of the majority of land within the industrial park into a special trust account to be reinvested in the industrial park. As at March 31, 2013, the Society has allocated to a special trust account \$523,251 (2012 - \$441,444) pursuant to this agreement.

9. ASSESSABLE PROPERTY TAXES

	<u>2013</u>	<u>2012</u>
Assessable property		
Residential	\$ 9,742,185	\$ 9,244,599
Commercial	8,963,498	8,964,986
Resource and recreational	23,423	22,351
Area rates	256,264	252,312
Business property		
Business occupancy	151,782	149,760
Based on revenues - Aliant	110,010	119,078
Nova Scotia Power Inc - Grant in lieu of tax	18,882	19,347
Nova Scotia Power Inc - HST rebate	68,021	91,748
Deed transfer tax	432,589	357,608
Education expenditures as a reduction of tax revenue		
Appropriation to regional school board	<u>(2,284,272)</u>	<u>(2,182,440)</u>
	<u><u>\$ 17,482,382</u></u>	<u><u>\$ 17,039,349</u></u>

TOWN OF TRURO  
GENERAL FUND  
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
MARCH 31, 2013

10. TANGIBLE CAPITAL ASSETS

	Land	Land Improvements	Buildings & Structures	Machinery & Equipment	Vehicles	Streets, Bridges, Roads & Curbs	Sewers & Drains	Sidewalks	Water Mains & Services	2013	2012
<b>Cost:</b>											
Balance, beginning of year	9,789,291	255,523	43,228,678	10,533,127	1,654,618	23,373,589	15,424,711	16,820,074	7,666,348	128,745,959	117,959,322
Additions	109,580	46,725	10,570,128	1,825,955	85,624	1,045,656	373,725	961,549	56,167	15,075,109	11,614,383
Disposals				(138,941)	-	(336,803)	-	(390,722)	(704)	(867,170)	(827,746)
Balance, end of year	<u>9,898,871</u>	<u>302,248</u>	<u>53,798,806</u>	<u>12,220,141</u>	<u>1,740,242</u>	<u>24,082,442</u>	<u>15,798,436</u>	<u>17,390,901</u>	<u>7,721,811</u>	<u>142,953,898</u>	<u>128,745,959</u>
<b>Accumulated Amortization:</b>											
Balance, beginning of year	-	63,144	8,494,200	6,609,489	897,954	8,993,543	6,758,573	5,204,014	1,560,300	38,581,217	35,583,350
Annual amortization	-	25,553	557,126	714,648	245,581	922,399	300,375	685,638	112,325	3,563,645	3,739,012
Disposals	-	-		(135,702)	-	(258,630)	-	(293,070)	(540)	(687,942)	(741,145)
Balance, end of year	<u>-</u>	<u>88,697</u>	<u>9,051,326</u>	<u>7,188,435</u>	<u>1,143,535</u>	<u>9,657,312</u>	<u>7,058,948</u>	<u>5,596,582</u>	<u>1,672,085</u>	<u>41,456,920</u>	<u>38,581,217</u>
<b>Net Book Value of Capital Assets</b>	<u>9,898,871</u>	<u>213,551</u>	<u>44,747,480</u>	<u>5,031,706</u>	<u>596,707</u>	<u>14,425,130</u>	<u>8,739,488</u>	<u>11,794,319</u>	<u>6,049,726</u>	<u>101,496,978</u>	<u>90,164,742</u>
2012 Net Book Value of Capital Assets	<u>9,789,291</u>	<u>192,379</u>	<u>34,734,478</u>	<u>3,923,638</u>	<u>756,664</u>	<u>14,380,046</u>	<u>8,666,138</u>	<u>11,616,060</u>	<u>6,106,048</u>	<u>90,164,742</u>	

TOWN OF TRURO  
 NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
 MARCH 31, 2013

11. PRIOR PERIOD ADJUSTMENTS

**Operating Fund**

The municipality has restated its consolidated financial statements in order to adjust for the accounting treatment in the operating fund of the contribution to the Colchester Regional Hospital Foundation ("CRHF") and the payment in the 2008 - 2009 fiscal year for its share of the Police Association of Nova Scotia's ("PANS") Pension Plan deficiency.

**Accumulated Surplus (Deficit):**

	<u>2013</u>	<u>2012</u>
Beginning of the year as previously reported (Schedule of General Fund Activities-25)	\$ 650,754	\$ 642,027
Adjustment related to contributions to CRHF	(2,784,361)	(1,996,234)
Adjustment related to contributions to PANS	<u>(722,092)</u>	<u>(825,248)</u>
Total adjustments	<u>(3,506,453)</u>	<u>(2,821,482)</u>
As restated	<u>\$ (2,855,699)</u>	<u>\$ (2,179,455)</u>

**Changes in Surplus (Deficit):**

Based on previous accounting (Schedule of General Fund Activities-25)	\$ 30,141	\$ 8,727
Adjustment related to contributions to CRHF	(788,127)	(600,639)
Adjustments related to contributions to PANS	<u>103,156</u>	<u>103,156</u>
Total adjustments	<u>(684,971)</u>	<u>(497,483)</u>
As restated	<u>\$ (654,830)</u>	<u>\$ (488,756)</u>

TOWN OF TRURO  
 NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
 MARCH 31, 2013

11. PRIOR PERIOD ADJUSTMENTS (continued)

**Capital Fund**

The municipality has restated its consolidated financial statements in order to adjust for the accounting treatment in the capital fund of the contributions from outside sources, federal grants, provincial grants and related revenue received related to its share of capital cost for the Civic Centre.

**Accumulated Surplus:**

	<u>2013</u>	<u>2012</u>
Beginning of the year as previously reported	\$ 59,456,854	\$ 56,513,937
Adjustments to revenue reported related to Civic Centre	<u>(597,167)</u>	<u>(529,884)</u>
As restated	<u>\$ 58,859,687</u>	<u>\$ 55,984,053</u>

**Changes in Surplus:**

Based on previous accounting	\$ 7,105,472	\$ 2,942,917
Adjustments to revenue reported related to Civic Centre	<u>(1,209,690)</u>	<u>(67,283)</u>
As restated	<u>\$ 5,895,782</u>	<u>\$ 2,875,634</u>

**Tangible assets**

The municipality has restated its consolidated financial statements in order to recognize tangible capital assets that were not previously recorded in the consolidated financial statements.

**Tangible capital assets:**

As previously reported	\$ 89,187,537
Recognition of asset not previously recorded	<u>977,205</u>
As restated	<u>\$ 90,164,742</u>

TOWN OF TRURO  
 NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
 MARCH 31, 2013

11. PRIOR PERIOD ADJUSTMENTS (continued)

**Tangible assets (continued)**

The consolidated financial statements have been adjusted to reflect the adjustments as disclosed above which has resulted in the following restatement:

**Accumulated Surplus:**

	<u>2013</u>	<u>2012</u>
Beginning of the year as previously reported	\$ 87,353,667	\$ 83,561,494
Adjustments to Operating Fund	(3,506,453)	(2,821,482)
Adjustments to Capital Fund	<u>(597,167)</u>	<u>(529,884)</u>
	<u>(4,103,620)</u>	<u>(3,351,366)</u>
As restated	<u>\$ 83,250,047</u>	<u>\$ 80,210,128</u>

As a result of the adjustments as disclosed above, in addition to the change in the accumulated surplus, the previous years' consolidated financial statements have been restated from the amounts previously reported as follows:

Reduction in long-term investments and restricted funds	\$ 722,092
Reduction in investment in government enterprises	2,784,361
Increase in short-term borrowing	<u>597,167</u>
As restated	<u>\$ 4,103,620</u>
Increase in tangible assets and short-term borrowing	<u>\$ 977,205</u>

TOWN OF TRURO  
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
MARCH 31, 2013

12. DEFERRED PENSION LIABILITY

Pension Plan for the Employees of the Town of Truro

The Town maintains a contributory defined benefit pension plan which covers substantially all of its employees (excluding Police Locals 101 and 211). The plan provides pensions based on length of service and annual earnings.

An actuarial valuation of the plan was completed for December 30, 2010 and has been updated by extrapolation to March 31, 2011, March 31, 2012 and March 31, 2013. The next actuarial valuation will be completed for December 31, 2013.

	<u>2013</u>	<u>2012</u>
Plan assets, at market value, April 1	\$ 15,185,000	\$ 15,702,440
Expected return on the plan	361,530	1,425,838
Contributions- employer required	517,587	659,604
Contributions- employee	317,362	351,107
Benefit payments	(578,274)	(627,155)
Expenses	(100,765)	(95,679)
Transfers into plan		511,694
Plan assets, at market value, March 31	<u>\$ 15,702,440</u>	<u>\$ 17,927,849</u>
Accrued benefit obligation, April 1	\$ 14,851,900	\$ 15,803,440
Current service cost	638,700	638,700
Benefit payments	(578,274)	(627,155)
Interest on accrued benefit obligation	891,114	948,206
Transfers into plan		511,694
Accrued benefit obligation, March 31	<u>\$ 15,803,440</u>	<u>\$ 17,274,885</u>
<b>Unamortized gains</b>		
Unamortized gain, April 1	\$ 788,200	\$ 162,476
Actual return on plan	361,530	1,425,838
Expected return on plan	(926,623)	(1,008,908)
Amortization of gain	(60,631)	(60,631)
Amortization of loss		43,468
Unamortized gain, March 31	<u>\$ 162,476</u>	<u>\$ 562,243</u>

TOWN OF TRURO  
 NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
 MARCH 31, 2013

12. DEFERRED PENSION LIABILITY (continued)

Net pension fund liability (asset) comprised of:

	<u>2013</u>	<u>2012</u>
Accrued benefit obligation	\$15,803,440	\$17,274,885
Less: Plan assets	15,702,440	17,927,849
Add: Amortized gain	<u>162,475</u>	<u>562,242</u>
	263,475	(90,722)
Valuation allowance	<u>-</u>	<u>90,722</u>
Net pension fund liability	<u>\$ 263,475</u>	<u>\$ -</u>
Town's portion of plan expenses		
Current period benefit cost	\$ 638,700	\$ 638,700
Interest cost on pension liability	891,114	948,206
Actual return on plan	(361,530)	(1,425,838)
Change in unamortized gain	(560,325)	399,767
Change in valuation allowance	<u>-</u>	<u>90,722</u>
Pension related expense	<u>\$ 607,959</u>	<u>\$ 651,557</u>

Significant management assumptions in the actuarial valuation for the Town's defined benefit pension plan are:

Discount rate	6%
Inflation rate	2.50%
Salary growth rate	3.00%
Retirement age	For members with URD (see below) before 60: 25% retire at URD, 50% retire at 60 and 25% at age 65
	For members with URD on or after 60: 50% retire at URD and 50% at 65

URD - earliest reduced retirement date is the date on which the member has attained age plus continuous service totalling 93.

TOWN OF TRURO  
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
MARCH 31, 2013

12. DEFERRED PENSION LIABILITY (continued)

Police Association of Nova Scotia Pension Plan

The Town also contributes to a defined benefit plan administered by the Police Association of Nova Scotia which covers Police Locals 201 and 211 who are employees of the Town. These plan assets are administered by PANS and the Town is responsible for contributing its portion of any going concern deficiency. The most recent actuarial valuation for this plan was completed for September 30, 2009 and indicated that this plan had a going concern surplus of \$3,385,223 and a solvency deficiency of \$2,122,632. The Town was assigned its portion of the solvency deficiency in the amount of \$344,407 resulting from the September 30, 2009 actuarial report and has made payments in the amount of \$53,271 (2012 - \$132,949) related to this deficiency.

The Town's portion of the PANS pension contributions as expensed in the financial statements is \$307,960 (2012 - \$346,831).

The next actuarial valuation related to this plan is for September 30, 2012 but has not yet been completed. It will be available on or before September 30, 2013 and the Town will fund as required its portion of the reported going concern deficiency, if any.

Under changes to the Regulations of the Nova Scotia Pension Benefits Act in 2012, effective January 1, 2013 the Town is exempted from funding on a solvency basis.

TOWN OF TRURO  
 NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
 MARCH 31, 2013

13. LONG-TERM INVESTMENTS AND RESTRICTED FUNDS, AT COST

	<u>2013</u>	<u>2012</u>
Balance, beginning consisting of:		
Special reserves	\$ 3,251,697	\$ 3,420,371
Departmental reserves	2,193,131	1,948,352
Other reserves	2,953,471	2,467,304
Industrial Development Society capital reserve	<u>441,444</u>	<u>441,444</u>
	8,839,743	8,277,471
Transfer from operating funds	464,569	1,207,000
Other transfers	932,800	926,278
Interest on inter-municipal fund borrowings	118,851	125,646
Interest on investments and savings	8,633	10,366
Cash in lieu of recreation land	39,350	4,270
Transfer to capital funds	(2,198,005)	(1,577,436)
Transfer to operating funds	<u>(118,851)</u>	<u>(133,852)</u>
Balance, ending	<u>\$ 8,087,090</u>	<u>\$ 8,839,743</u>
Balance, ending consists of:		
Special reserves	\$ 3,198,443	\$ 3,251,697
Departmental reserves	2,077,941	2,193,131
Other reserves	2,287,455	2,953,471
Industrial Development Society capital reserve	523,251	441,444
Less amounts eliminated on consolidation	<u>(1,672,836)</u>	<u>(1,916,425)</u>
	<u>\$ 6,414,254</u>	<u>\$ 6,923,318</u>
This balance is comprised of:		
Cash	\$ 6,414,254	\$ 6,923,318
Due from other funds	<u>\$ 1,672,836</u>	<u>\$ 1,916,425</u>
	<u>\$ 8,087,090</u>	<u>\$ 8,839,743</u>

14. SHORT-TERM BORROWING

This balance of \$5,130,791 (2012 - \$4,634,962) represents an amount owing to the Municipality of the County of Colchester for the capital acquisition of the Town of Truro's portion of the Civic Centre. This balance is unsecured, non-interest bearing and has no set terms of repayment.

TOWN OF TRURO  
 NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
 MARCH 31, 2013

15. COMMITMENTS

The Town of Truro has committed to contributing \$4,100,000 to the new Colchester Regional Hospital project, on a percentage of completion basis. To March 31, 2013 the Town has contributed \$4,100,000 to this project.

The Town of Truro has committed to 40% of the cost to the new Civic Centre project, in cooperation with the Municipality of the County of Colchester (60% of the Municipal share). To March 31, 2013 the Town has contributed \$9,672,369 to this project.

In addition, the Town of Truro will cost share equally with the Municipality of the County of Colchester on any operational losses of the Civic Centre. The Town of Truro's portion of this cost for the year ended March 31, 2013 as recorded in these consolidated financial statements is \$360,811.

The Town of Truro has agreed to share in the cost of a Waste Management Master Plan with the County of Colchester. The project expects to be completed in the 2013-14 fiscal year. To March 31, 2013 the Town's share of the project is \$2,446,791 (50% of the municipal share), payments to the County of Colchester for the Town's share will begin in 2014-15.

Truro Town Council has shared in the cost of various projects with the County of Colchester and the Town of Stewiacke.

<u>Project</u>	<u>Town's initial share</u>	<u>Town's initial share of capital cost</u>	<u>Town's Share of financial commitment March 31, 2013</u>
a) Phase 3 Trunk Line Sewer Project	50%	\$ 2,300,000	\$ -
b) Phase 4B Regional Sewage Treatment Plant	50%	2,250,000	450,000
c) Regional Balefill Facility	33.23%	2,658,400	390,000
d) Phase 4C and 4D Regional Wastewater Facility	50%	<u>1,950,000</u>	<u>319,500</u>
		<u>\$ 9,158,400</u>	<u>\$ 1,159,500</u>

During the year, the Town paid a total of \$440,756 (2012 - \$459,072) to the County of Colchester as their share of the joint financing commitments for these projects. This expenditure is recorded under Environmental Health Services \$56,756 (2012 - \$75,072) and Financing and Transfers \$384,000 (2012 - \$384,000).

The amounts to be paid to the County of Colchester over future years are as follows:

2014	\$ 370,319
2015	355,935
2016	337,466
2017	<u>217,060</u>
	1,280,780
Less: Interest component	<u>121,280</u>
Principal component	<u>\$ 1,159,500</u>

TOWN OF TRURO  
 NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
 MARCH 31, 2013

15. COMMITMENTS (continued)

The Town has commitments under operating leases over the next four years as follows:

For the year ending March 31, 2014	\$ 102,596
2015	63,549
2016	14,569
2017	6,299

16. CONTINGENCIES

As at March 31, 2013, there are several disputed matters, which the Town is defending and believes their defence will be successful.

17. REMUNERATION OF COUNCIL MEMBERS

W.R. Mills	Mayor	\$ 34,531
G. MacArthur	Deputy Mayor	20,557
B. Kinsman	Councillor	19,933
R. Tynes	Councillor	19,933
C. Fritz	Councillor	8,305
T. Chisholm	Councillor	8,305
D. Joseph	Councillor	8,305
C. Cox (to October 25, 2013)	Councillor	13,083
D. Bennett-Cook (to October 25, 2013)	Councillor	11,628
S. Byers (to October 25, 2013)	Councillor	11,628

TOWN OF TRURO  
 NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
 MARCH 31, 2013

18. TRUST FUNDS

STATEMENT OF FINANCIAL POSITION OF TRUST FUNDS  
 MARCH 31, 2013

	JAMES LITTLE BURSARY TRUST	LILLIE NELSON TRUST	ROBERT MINGO TRUST	CUFC 9 Surplus	2013 TOTAL	2012 TOTAL
<b>FINANCIAL ASSETS</b>						
Cash	\$ 16,275	\$ (21,388)	\$ 112,052	\$ 8,121	\$ 115,060	\$ 120,499
Investments, at cost (market (value \$275,807; 2012 - \$272,358))	-	254,486	-	-	254,486	262,234
	<u>\$ 16,275</u>	<u>\$ 233,098</u>	<u>\$ 112,052</u>	<u>\$ 8,121</u>	<u>\$ 369,546</u>	<u>\$ 382,733</u>
<b>FUND BALANCE</b>	<u>\$ 16,275</u>	<u>\$ 233,098</u>	<u>\$ 112,052</u>	<u>\$ 8,121</u>	<u>\$ 369,546</u>	<u>\$ 382,733</u>

STATEMENT OF FINANCIAL ACTIVITIES OF TRUST FUNDS  
 YEAR ENDED MARCH 31, 2013

<b>REVENUE</b>						
Interest and dividends	\$ 178	\$ 12,724	\$ 1,225	\$ -	\$ 14,127	\$ 13,967
Gain on sale of investments	-	639	-	-	639	429
Transfer from Town of Truro	-	-	-	-	-	8,121
	<u>178</u>	<u>13,363</u>	<u>1,225</u>	<u>-</u>	<u>14,766</u>	<u>22,517</u>
<b>EXPENDITURES</b>						
Transfer to Town of Truro	-	25,000	-	-	25,000	25,000
Administration costs	-	2,953	-	-	2,953	3,052
	<u>-</u>	<u>27,953</u>	<u>-</u>	<u>-</u>	<u>27,953</u>	<u>28,052</u>
<b>CHANGE IN FUND BALANCE</b>	178	(14,590)	1,225	-	(13,187)	(5,535)
<b>BEGINNING FUND BALANCE</b>	<u>16,097</u>	<u>247,688</u>	<u>110,827</u>	<u>8,121</u>	<u>382,733</u>	<u>388,268</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 16,275</u>	<u>\$ 233,098</u>	<u>\$ 112,052</u>	<u>\$ 8,121</u>	<u>\$ 369,546</u>	<u>\$ 382,733</u>

These funds are administered by the Town of Truro but are not included in the consolidated financial statements of the Town.

19. FINANCIAL INSTRUMENTS

The Town's financial instruments consist of cash and cash equivalents, receivables, investments, payables and accruals, short-term borrowings and long-term debt. It is management's opinion that the Town is not exposed to significant interest or currency risks arising from these consolidated financial statements.

The Town is subject to credit risk with respect to taxes and grants in place of taxes receivables and trade and other receivables. Credit risk arises from the possibility that taxpayers and entities to which the Town provides services may experience financial difficulty and be unable to fulfill their obligations. The large number and diversity of taxpayers and customers minimizes the credit risk.

TOWN OF TRURO  
 SCHEDULE OF GENERAL FUND ACTIVITIES  
 YEAR ENDED MARCH 31, 2013

		2013		2012
	Page	UNAUDITED BUDGET	ACTUAL	ACTUAL
<b>REVENUE</b>				
Assessable property taxes	26	\$ 18,186,500	\$ 18,225,243	\$ 17,782,202
Grants in lieu of tax	26	505,000	596,269	547,946
Services provided to other governments	26	220,500	231,971	216,479
Sales of services	27	982,850	798,457	944,852
Other revenue from own sources	27	507,000	607,158	599,587
Unconditional transfers from other governments	27	1,211,000	1,322,654	1,251,673
Conditional transfers from other governments	28	884,000	928,862	844,479
		<u>22,496,850</u>	<u>\$ 22,710,614</u>	<u>\$ 22,187,218</u>
<b>EXPENDITURES</b>				
General government services	29	2,737,136	3,045,638	2,908,115
Protective services	29	7,228,893	7,023,881	7,388,489
Transportation services	30	2,616,975	2,818,850	4,762,695
Environmental health services	30	2,091,000	2,050,462	2,162,651
Public health services	30	216,888	1,037,510	1,185,608
Environmental development services	31	1,004,700	1,194,325	1,211,389
Recreational and cultural services	31	2,529,133	2,560,848	2,343,349
Change in post employment benefits liability		-	25,302	529
		<u>18,424,725</u>	<u>\$ 19,756,816</u>	<u>\$ 21,962,825</u>
<b>ANNUAL SURPLUS</b>		4,072,125	2,953,798	224,393
<b>FINANCING AND TRANSFERS</b>				
Financing		(1,491,000)	4,208,988	2,962,688
Amounts to be recovered from future revenues		-	-	(250,157)
Hospital contribution		-	-	-
Transfer to own reserves and funds		<u>(2,581,125)</u>	<u>(7,132,645)</u>	<u>(2,928,197)</u>
<b>CHANGE IN SURPLUS (see note 11)</b>		<u>-</u>	30,141	8,727
<b>BEGINNING SURPLUS (see note 11)</b>		<u>-</u>	650,754	642,027
<b>ENDING SURPLUS (see note 11)</b>			680,895	650,754
<b>ADJUSTMENTS (note 11)</b>			<u>(4,003,936)</u>	<u>(3,506,453)</u>
<b>ENDING SURPLUS (DEFICIT) AS RESTATED</b>			<u>\$ (3,323,041)</u>	<u>\$ (2,855,699)</u>

TOWN OF TRURO  
 SCHEDULE OF GENERAL OPERATING FUND REVENUES  
 YEAR ENDED MARCH 31, 2013

	<u>2013</u>	<u>2012</u>
<b>ASSESSABLE PROPERTY TAXES</b>		
Assessable property		
Residential	\$ 9,742,185	\$ 9,244,599
Commercial	9,706,359	9,707,839
Resource and recreational	23,423	22,351
Area rates	256,264	252,312
Business property		
Business occupancy	151,782	149,760
Based on revenues - Aliant	110,010	119,078
Nova Scotia Power Inc - Grant in lieu of tax	18,882	19,347
Nova Scotia Power Inc - HST rebate	68,021	91,748
Deed transfer tax	432,589	357,608
Education expenditures as a reduction of tax revenue		
Appropriation to regional school board	<u>(2,284,272)</u>	<u>(2,182,440)</u>
	<u><u>\$ 18,225,243</u></u>	<u><u>\$ 17,782,202</u></u>
<b>GRANTS IN LIEU OF TAX</b>		
Federal government	\$ 509,696	\$ 462,511
Province of Nova Scotia		
Provincial property	46,318	46,318
Fire protection	<u>40,255</u>	<u>39,117</u>
	<u><u>\$ 596,269</u></u>	<u><u>\$ 547,946</u></u>
<b>SERVICES PROVIDED TO OTHER GOVERNMENTS</b>		
County of Colchester		
Protective services	\$ 25,874	\$ 24,638
Environmental health	31,500	20,584
Village of Bible Hill		
Fire protection	82,796	78,841
Millbrook First Nations		
Municipal services	83,301	83,916
Town of Stewiacke		
Building Inspector	<u>8,500</u>	<u>8,500</u>
	<u><u>\$ 231,971</u></u>	<u><u>\$ 216,479</u></u>

TOWN OF TRURO  
 SCHEDULE OF GENERAL OPERATING FUND REVENUES (continued)  
 YEAR ENDED MARCH 31, 2013

	<u>2013</u>	<u>2012</u>
<b>SALES OF SERVICES</b>		
General government services	\$ 3,045	\$ 2,845
Protective services	112,057	192,818
Transportation services	5,850	18,794
Environmental development services	12,424	16,038
Recreation and cultural services		
Stadium	464,515	525,037
Victoria Park Pool	57,746	40,069
Sportsfields	2,458	3,961
Other recreation	<u>140,362</u>	<u>145,290</u>
	<u>\$ 798,457</u>	<u>\$ 944,852</u>
<b>OTHER REVENUE FROM OWN SOURCES</b>		
Licenses and permits	\$ 2,912	\$ 3,486
Fines	177,577	171,493
Rentals	23,004	10,255
Return on investments	221,376	219,682
Interest on taxes	181,903	194,371
Miscellaneous	<u>386</u>	<u>300</u>
	<u>\$ 607,158</u>	<u>\$ 599,587</u>
<b>UNCONDITIONAL TRANSFERS FROM OTHER GOVERNMENTS</b>		
Provincial Government		
Service Nova Scotia and Municipal Relations		
Municipal Grants Act - Equalization	\$ 1,287,773	\$ 1,226,452
Municipal Government Act - Farm property acreage	1,007	979
Other provincial		
Resource Recovery Fund Board	19,458	9,378
911 cost recovery fund	4,359	4,359
Dairy stewardship program	<u>10,057</u>	<u>10,505</u>
	<u>\$ 1,322,654</u>	<u>\$ 1,251,673</u>

TOWN OF TRURO  
 SCHEDULE OF GENERAL OPERATING FUND REVENUES (continued)  
 YEAR ENDED MARCH 31, 2013

	<u>2013</u>	<u>2012</u>
CONDITIONAL TRANSFERS FROM OTHER GOVERNMENTS		
Federal Government		
Indian and Northern Affairs - municipal services	\$ 427,979	\$ 345,187
Student program	4,867	4,627
RCMP - CISNS program	96,016	94,665
Provincial Government		
Police Boots on the Streets program	<u>400,000</u>	<u>400,000</u>
	<u>\$ 928,862</u>	<u>\$ 844,479</u>

TOWN OF TRURO  
 SCHEDULE OF GENERAL OPERATING FUND EXPENDITURES  
 YEAR ENDED MARCH 31, 2013

	<u>2013</u>	<u>2012</u>
<b>GENERAL GOVERNMENT SERVICES</b>		
Legislative		
Mayor remuneration	\$ 33,600	\$ 31,275
Mayor expenses	8,000	8,695
Council remuneration	122,224	119,390
Council expenses	70,280	93,157
General Administrative		
Administrative	849,005	837,272
Financial management	457,156	452,698
Taxation		
Tax rebates	50,310	48,940
Transfer for assessment services	163,812	165,330
Common services	461,625	417,120
Other general administrative services	328,610	90,967
Amortization		
Amorization of capital assets	-	268,979
Gain on sale of capital assets	-	(7,138)
Debt charges		
Debenture interest on long-term debt	178,299	195,038
Other debt charges	1,309	1,044
Valuation allowances		
Uncollectable taxes (recovered)		10,524
Other doubtful receivables (recovered)	2,052	3,778
Other general government services		
Grants to organizations and individuals	319,356	171,046
	<u>\$ 3,045,638</u>	<u>\$ 2,908,115</u>
 <b>PROTECTIVE SERVICES</b>		
Police protection	\$ 4,606,909	\$ 4,619,264
Law enforcement		
Transfer to correction services	177,918	133,379
Transfer to prosecution services	32,386	33,916
Fire protection		
Water supply and hydrants	760,700	724,400
Fire service operations	1,153,142	1,171,118
Emergency measures	36,649	32,208
Amortization		
Amortization of capital assets	-	398,473
Gain on sale of capital assets	-	(1,236)
Debenture interest on long-term debt	102,615	117,751
Other protective services	153,562	159,216
	<u>\$ 7,023,881</u>	<u>\$ 7,388,489</u>

TOWN OF TRURO  
SCHEDULE OF GENERAL OPERATING FUND EXPENDITURES (continued)  
YEAR ENDED MARCH 31, 2013

	<u>2013</u>	<u>2012</u>
<b>TRANSPORTATION SERVICES</b>		
Common services	\$ 476,361	\$ 468,283
Road transport		
Street maintenance	819,372	876,759
Sidewalk maintenance	263,689	220,585
Snow and ice control	718,237	709,195
Street lighting	319,016	289,833
Traffic services	113,487	100,930
Other road transport	31,201	32,845
Amortization		
Amortization of capital assets	-	1,948,755
Loss on sale of capital assets	-	33,880
Debt charges		
Debenture interest on long-term debt	<u>77,487</u>	<u>81,630</u>
	<u><u>\$ 2,818,850</u></u>	<u><u>\$ 4,762,695</u></u>
<b>ENVIRONMENTAL HEALTH SERVICES</b>		
Sewage collection and disposal		
Sewage collection systems	\$ 637,961	\$ 587,540
Sewage treatment and disposal	826,664	645,780
Garbage and waste collection and disposal		
Garbage and waste collection	438,618	449,383
Recycling	84,963	92,513
Amortization		
Amortization of capital assets	-	310,802
Loss on sale of capital assets	-	1,561
Debt charges		
Debenture interest on long-term debt	<u>62,256</u>	<u>75,072</u>
	<u><u>\$ 2,050,462</u></u>	<u><u>\$ 2,162,651</u></u>
<b>PUBLIC HEALTH SERVICES</b>		
Deficit of Regional Housing Authority	\$ 82,472	\$ 36,820
Colchester Regional Hospital Foundation contribution	805,639	993,127
Debt charges		
Debenture interest on long-term debt	<u>149,399</u>	<u>155,661</u>
	<u><u>\$ 1,037,510</u></u>	<u><u>\$ 1,185,608</u></u>

TOWN OF TRURO  
 SCHEDULE OF GENERAL OPERATING FUND EXPENDITURES (continued)  
 YEAR ENDED MARCH 31, 2013

	<u>2013</u>	<u>2012</u>
<b>ENVIRONMENTAL DEVELOPMENT SERVICES</b>		
Town planning and zoning	\$ 349,702	\$ 356,197
Transfer to Colchester Regional Development Agency	104,107	71,100
Other community development	499,883	484,336
Natural resources development	117,937	176,644
Industrial Development Society	110,000	110,000
Tourism services	12,696	11,548
Amortization		
Amortization of capital assets	-	1,564
Gain on sale of capital assets	-	-
	<u>\$ 1,194,325</u>	<u>\$ 1,211,389</u>
<b>RECREATION AND CULTURAL SERVICES</b>		
Recreation administration	\$ 333,171	\$ 359,871
Recreation facilities		
Stadium and outdoor rinks	677,036	690,507
Victoria Park Pool	74,955	78,079
Victoria Park	271,778	267,362
Ballfields, soccer fields, green spaces	238,869	234,648
Douglas Street Community Centre	115,517	96,437
Rath Eastlink Community Centre	360,811	20,397
Other recreation services	82,590	71,469
Cultural buildings and facilities		
Colchester East Hants Branch Library	78,642	80,405
Transfer to Regional Library	80,405	83,007
Other		
Amortization		
Amortization of capital assets	-	293,213
Gain on sale of capital assets	-	(1,530)
Debenture interest on long-term debt	247,074	69,484
	<u>\$ 2,560,848</u>	<u>\$ 2,343,349</u>

TOWN OF TRURO  
SCHEDULE OF FINANCIAL ACTIVITIES OF THE GENERAL CAPITAL FUND  
YEAR ENDED MARCH 31, 2013

	<u>2013</u>	<u>2012</u>
<b>REVENUE</b>		
Contribution from outside sources	\$ 286,626	\$ 537,429
Federal grants	2,524,569	3,091,054
Provincial grants	<u>1,941,123</u>	<u>280,000</u>
	<u>4,752,318</u>	<u>3,908,483</u>
<b>EXPENDITURES</b>		
General government services		
Land and land improvements	124,326	280,529
Buildings	1,136,537	33,150
Equipment	67,641	44,571
Amortization of capital assets	395,476	268,979
Gain on sale of capital assets		(7,138)
Protective services		
Police	27,716	25,981
Amortization of capital assets	265,456	398,473
Gain on sale of capital assets		(1,236)
Transportation services		
Sidewalk and curb construction	961,549	583,644
Street construction	1,045,656	1,058,975
Equipment	515,047	681,844
Buildings		16,563
Amortization of capital assets	1,998,532	1,948,755
Loss on sale of capital assets	167,825	33,880
Environmental health services		
Sewer construction	373,725	207,428
Amortization of capital assets	303,414	310,802
Loss on sale of capital assets	-	1,561
Environmental development services		
Equipment	9,386	5,006
Amortization of capital assets	6,753	1,564
Recreation and cultural services		
Land improvements	26,684	35,510
Buildings	8,613,366	7,371,992
Equipment	991,170	14,927
Amortization of capital assets	174,697	293,213
Gain on sale of capital assets	<u>-</u>	<u>(1,530)</u>
	<u>17,204,956</u>	<u>13,607,443</u>
<b>NET EXPENDITURES</b>	12,452,638	9,698,960
<b>FINANCING AND TRANSFERS</b>		
Proceeds of issuance of debt	(9,554,747)	(4,527,156)
Retirement of long-term debt	1,009,327	737,746
Repayment of short-term debt	3,060,590	-
Transfers to own reserves, funds and agencies	<u>(1,072,026)</u>	<u>(3,033,916)</u>
<b>NET CHANGE IN FUND BALANCE</b>	5,895,782	2,875,634
<b>FUND BALANCE, BEGINNING</b>	<u>58,859,687</u>	<u>55,984,053</u>
<b>FUND BALANCE, ENDING</b>	<u>\$ 64,755,469</u>	<u>\$ 58,859,687</u>

TOWN OF TRURO  
 SCHEDULE OF FINANCIAL ACTIVITIES OF THE WATER UTILITY OPERATING FUND  
 YEAR ENDED MARCH 31, 2013

		2013	2012
	UNAUDITED BUDGET	ACTUAL	ACTUAL
<b>OPERATING REVENUE</b>			
Meter sales	\$ 3,150,000	\$ 2,999,804	\$ 2,925,967
Flat rate sales	12,000	19,671	19,310
Public fire protection	760,700	760,700	724,400
Private fire protection	16,000	17,754	16,851
Private hydrant maintenance	20,000	22,125	21,257
Sprinkler service charge	41,000	42,320	41,203
Interest on overdue accounts	18,000	21,364	22,441
	<u>4,017,700</u>	<u>3,883,738</u>	<u>3,771,429</u>
<b>OPERATING EXPENDITURES</b>			
	<u>Page</u>		
Source of supply	34	37,000	39,556
Power and pumping	34	34,000	47,081
Transmission and distribution	34	715,500	657,031
Water treatment	34	1,193,600	1,183,023
Administration and general	34	333,900	300,983
Depreciation		450,000	419,316
Taxes		710,000	711,192
		<u>3,474,000</u>	<u>3,358,182</u>
		<u>3,474,000</u>	<u>3,358,182</u>
<b>EXCESS OPERATING REVENUE OVER EXPENDITURES</b>	<u>543,700</u>	<u>525,556</u>	<u>324,862</u>
<b>NON-OPERATING REVENUE</b>			
Miscellaneous		30,000	39,394
		<u>30,000</u>	<u>39,394</u>
<b>NON-OPERATING EXPENDITURES</b>			
Bank charges and interest		80,000	73,932
Principal instalments on long term debt		102,700	102,688
Post employment benefits		5,000	-
Nova Scotia Utility and Review Board Rate Application		10,000	9,167
Change in post-employment benefits liability		-	(3,290)
		<u>197,700</u>	<u>182,497</u>
		<u>197,700</u>	<u>182,497</u>
<b>OPERATING RESULTS</b>	376,000	382,453	183,879
Capital expenditures out of revenue	<u>376,000</u>	<u>270,948</u>	<u>177,000</u>
	<u>376,000</u>	<u>270,948</u>	<u>177,000</u>
<b>NET CHANGE IN FUND BALANCE</b>	<u>\$ -</u>	111,505	6,879
<b>FUND BALANCE, BEGINNING</b>		<u>532,565</u>	<u>525,686</u>
		<u>532,565</u>	<u>525,686</u>
<b>FUND BALANCE, ENDING</b>		<u>\$ 644,070</u>	<u>\$ 532,565</u>
		<u>\$ 644,070</u>	<u>\$ 532,565</u>

TOWN OF TRURO  
 SCHEDULE OF WATER UTILITY OPERATING FUND EXPENDITURES  
 YEAR ENDED MARCH 31, 2013

	<u>2013</u>	<u>2012</u>
<b>SOURCE OF SUPPLY</b>		
Labour	\$ 20,467	\$ 21,814
Watershed maintenance	19,089	2,350
	<u>\$ 39,556</u>	<u>\$ 24,164</u>
 <b>POWER AND PUMPING</b>		
Power	\$ 965	\$ 3,862
Maintenance	46,116	43,293
	<u>\$ 47,081</u>	<u>\$ 47,155</u>
 <b>TRANSMISSION AND DISTRIBUTION</b>		
Salary and benefits	\$ 145,944	\$ 154,443
Maintenance of mains	243,513	240,767
Maintenance of other distribution plant	267,574	290,703
	<u>\$ 657,031</u>	<u>\$ 685,913</u>
 <b>WATER TREATMENT PLANT</b>		
Utilities	\$ 259,577	\$ 224,689
Plant process systems	398,786	429,638
Plant process control	182,556	166,117
Treatment non-process systems	59,422	54,386
Remote stations	40,210	27,017
Raw water treatment systems	30,885	22,314
Administration	211,587	229,128
	<u>\$ 1,183,023</u>	<u>\$1,153,289</u>
 <b>ADMINISTRATION AND GENERAL</b>		
Supervision	\$ 162,324	\$ 168,440
Consumer contracts and orders	80,750	80,557
Consumer billing and accounting	23,012	24,060
Uncollectable accounts	(1,486)	2,255
General office expenses	7,356	4,790
Professional fees	6,237	4,579
Liability insurance	18,581	18,680
Regulatory expenses	4,209	4,268
	<u>\$ 300,983</u>	<u>\$ 307,629</u>

TOWN OF TRURO  
 SCHEDULE OF WATER UTILITY  
 STATEMENT OF FINANCIAL ACTIVITIES OF THE CAPITAL FUND  
 YEAR ENDED MARCH 31, 2013

	<u>2013</u>	<u>2012</u>
INVESTMENT IN CAPITAL ASSETS		
Beginning fund balance	\$17,049,045	\$16,782,397
Depreciation	(419,316)	(517,226)
Change in depreciation funds	419,316	417,164
Loss on disposal of capital assets	(3,402)	(17,113)
Capital expenditures	270,948	277,059
Repayment of long-term debt	102,688	102,688
Proceeds from long-term loan	8,744	4,076
	<u>8,744</u>	<u>4,076</u>
Ending fund balance	<u>\$17,428,023</u>	<u>\$17,049,045</u>

STATEMENT OF CAPITAL FUND PLANT AND EQUIPMENT  
 YEAR ENDED MARCH 31, 2013

Land		
Source of supply	\$ 1,910,523	\$ 1,905,228
Structures and Improvements		
Source of supply	3,830,169	3,830,169
Power and pumping	1,568,245	1,568,245
Purification	4,566,195	4,566,195
Distribution and reservoir	631,794	631,794
General	572,013	572,013
Other water source structures	62,890	62,890
Electrical pumping equipment	936,122	936,122
Purification equipment	1,002,789	1,002,789
	5,995,168	5,952,881
Distribution equipment	301,194	242,251
Services	1,726,643	1,713,467
Meters	764,082	705,996
Hydrants	654,295	646,045
Office furniture and equipment	59,783	58,151
Transportation equipment	514,338	435,003
Tools and work equipment	15,652	15,652
	<u>15,652</u>	<u>15,652</u>
	<u>\$25,111,895</u>	<u>\$24,844,891</u>

TOWN OF TRURO  
 SCHEDULE OF FINANCIAL ACTIVITIES OF RESERVE FUNDS  
 YEAR ENDED MARCH 31, 2013

	FEDERAL GAS TAX RESERVE	INVESTMENT RESERVE	2013	2012
REVENUE				
Interest on interfund loans	\$ -	\$ 118,851	\$ 118,851	\$ 133,852
Interest	2,567		2,567	4,493
Capital Grant	932,800	-	932,800	926,278
	<u>935,367</u>	<u>118,851</u>	<u>1,054,218</u>	<u>1,064,623</u>
EXPENDITURES				
Transfer to capital fund	988,621	-	988,621	1,099,445
Transfer to operating fund	<u>-</u>	<u>118,851</u>	<u>118,851</u>	<u>133,852</u>
	<u>988,621</u>	<u>118,851</u>	<u>1,107,472</u>	<u>1,233,297</u>
CHANGE IN FUND BALANCE	(53,254)	-	(53,254)	(168,674)
BEGINNING FUND BALANCE	<u>251,697</u>	<u>3,000,000</u>	<u>3,251,697</u>	<u>3,420,371</u>
ENDING FUND BALANCE	<u>\$ 198,443</u>	<u>\$ 3,000,000</u>	<u>\$ 3,198,443</u>	<u>\$ 3,251,697</u>
			<u>2013</u>	<u>2012</u>
RESERVE FUNDS				
Federal Gas Tax Reserve			\$ 198,443	\$ 251,697
Investment Reserve			3,000,000	3,000,000
General Government Reserve			66,095	76,095
Protective Services			833,328	823,328
Transportation Services			945,522	1,010,366
Recreation Services			232,996	283,342
General Fund - Capital			1,269,294	1,471,870
General Fund - Operating			914,952	1,379,521
Land			103,209	102,080
Industrial Development Society			523,251	441,444
			<u>\$ 8,087,090</u>	<u>\$ 8,839,743</u>

TOWN OF TRURO  
SCHEDULE OF FINANCIAL ACTIVITIES OF RESERVE FUNDS  
YEAR ENDED MARCH 31, 2013

	GENERAL GOVERNMENT SERVICES	PROTECTIVE SERVICES	TRANSPORTATION SERVICES	RECREATION SERVICES	2013	2012
REVENUE						
Transfer from operating fund	\$ 20,000	\$10,000	\$ 332,699	\$ 25,000	\$ 387,699	\$ 648,500
Cash in lieu of recreation land	-	-	-	39,350	39,350	4,270
	<u>20,000</u>	<u>10,000</u>	<u>332,699</u>	<u>64,350</u>	<u>427,049</u>	<u>652,770</u>
EXPENDITURES						
Transfer to capital fund	<u>30,000</u>	-	<u>397,543</u>	<u>114,696</u>	<u>542,239</u>	<u>407,991</u>
CHANGE IN FUND BALANCE	(10,000)	10,000	(64,844)	(50,346)	(115,190)	244,779
BEGINNING FUND BALANCE	<u>76,095</u>	<u>823,328</u>	<u>1,010,366</u>	<u>283,342</u>	<u>2,193,131</u>	<u>1,948,352</u>
ENDING FUND BALANCE	<u>\$ 66,095</u>	<u>\$ 833,328</u>	<u>\$ 945,522</u>	<u>\$ 232,996</u>	<u>\$ 2,077,941</u>	<u>\$ 2,193,131</u>

TOWN OF TRURO  
SCHEDULE OF FINANCIAL ACTIVITIES OF RESERVE FUNDS  
YEAR ENDED MARCH 31, 2013

	GENERAL FUND		WATER UTILITY	2013	2012
	OTHER CAPITAL RESERVES	OPERATING RESERVES	LAND ACQUISITION		
REVENUE					
Interest	\$ -	\$ -	\$ 1,129	\$ 1,129	\$ 1,167
Transfer from operating fund	-	-	-	-	555,000
	-	-	1,129	1,129	556,167
EXPENDITURES					
Transfer to capital fund	202,576	464,569	-	667,145	70,000
Transfer to operating fund	-	-	-	-	-
	202,576	464,569	-	667,145	70,000
CHANGE IN FUND BALANCE	(202,576)	(464,569)	1,129	(666,016)	486,167
BEGINNING FUND BALANCE	1,471,870	1,379,521	102,080	2,953,471	2,467,304
ENDING FUND BALANCE	<u>\$ 1,269,294</u>	<u>\$ 914,952</u>	<u>\$ 103,209</u>	<u>\$ 2,287,455</u>	<u>\$ 2,953,471</u>

TOWN OF TRURO  
 SCHEDULE OF TRURO INDUSTRIAL DEVELOPMENT SOCIETY  
 STATEMENT OF FINANCIAL POSITION OF THE CAPITAL RESERVE FUND  
 YEAR ENDED MARCH 31, 2013

	<u>2013</u>	<u>2012</u>
FINANCIAL ASSETS		
Cash	<u>\$ 523,251</u>	<u>\$ 441,444</u>
FUND BALANCE	<u>\$ 523,251</u>	<u>\$ 441,444</u>

STATEMENT OF FINANCIAL ACTIVITIES OF THE CAPITAL RESERVE FUND  
 YEAR ENDED MARCH 31, 2013

REVENUE		
Interest	\$ 4,937	\$ 4,706
Transfer from Operating Fund	<u>76,870</u>	<u>3,500</u>
	<u>81,807</u>	<u>8,206</u>
EXPENDITURES		
Transfer to Operating Fund	<u>-</u>	<u>-</u>
CHANGE IN FUND BALANCE	81,807	8,206
BEGINNING FUND BALANCE	<u>441,444</u>	<u>433,238</u>
ENDING FUND BALANCE	<u>\$ 523,251</u>	<u>\$ 441,444</u>

TOWN OF TRURO  
 SCHEDULE OF FINANCIAL ACTIVITIES OF THE TRURO INDUSTRIAL DEVELOPMENT SOCIETY  
 OPERATING FUND  
 YEAR ENDED MARCH 31, 2013

	<u>2013</u>	<u>2012</u>
REVENUE		
Land sales	\$ 80,000	\$ 3,500
Interest revenue	182	-
Grant - Town of Truro	<u>110,000</u>	<u>110,000</u>
	<u>190,182</u>	<u>113,500</u>
EXPENDITURES		
Professional fees	5,229	3,835
Miscellaneous	85	-
Promotional	1,319	992
Survey fees	1,500	-
Signage	-	2,339
Taxes	31,669	31,663
Industrial Park promotions	58,860	58,860
Maintenance	<u>15,034</u>	<u>15,464</u>
	<u>113,696</u>	<u>113,153</u>
NET REVENUE	76,486	347
FINANCING AND TRANSFERS		
Transfer to capital reserve fund	<u>(76,870)</u>	<u>(3,500)</u>
CHANGE IN FUND BALANCE	(384)	(3,153)
BEGINNING FUND BALANCE	<u>(6,831)</u>	<u>(3,678)</u>
ENDING FUND BALANCE	<u><u>\$ (7,215)</u></u>	<u><u>\$ (6,831)</u></u>

TOWN OF TRURO  
 SCHEDULE OF THE STATEMENT OF FINANCIAL POSITION OF THE  
 TRURO INDUSTRIAL DEVELOPMENT SOCIETY CAPITAL FUND  
 YEAR ENDED MARCH 31, 2013

	<u>2013</u>	<u>2012</u>
NON-FINANCIAL ASSETS		
Land and development costs	<u>\$811,441</u>	<u>\$831,536</u>
FUND BALANCE	<u>\$811,441</u>	<u>\$831,536</u>

STATEMENT OF FINANCIAL ACTIVITIES OF THE CAPITAL FUND  
 YEAR ENDED MARCH 31, 2013

Cost of land sold during the year	<u>\$ (20,095)</u>	<u>\$ (324)</u>
CHANGE IN FUND BALANCE	(20,095)	(324)
BEGINNING FUND BALANCE	<u>831,536</u>	<u>831,860</u>
ENDING FUND BALANCE	<u>\$811,441</u>	<u>\$831,536</u>